

## Top Message



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SEKISUI CHEMICAL Group has a history of growth by tackling head-on important social issues related to people's lives, lifestyles, and lifelines.

In the 76 years since its establishment as a plastics manufacturer in 1947, SEKISUI CHEMICAL Group has provided highly unique products drawing on its advanced technological capabilities. These products include water and sewage pipes that contribute to water safety, interlayer films for laminated glass that reduce the damage caused by traffic accidents, unit housing with a high degree of earthquake resistance and construction safety, and vacuum blood collection tubes and diagnostic reagent systems that contribute to the early detection of diseases and safety of medical professionals. Moreover, the Company has increased its efforts to provide solutions while adding such social and environmental perspectives as climate change.

Based on this history, we formulated our Long-term Vision, Vision 2030, in 2020. This Vision outlines how we will continue to grow while contributing to the solution of social issues in our own unique way using advanced technologies. Under Vision 2030, we have identified the vision statement, Innovation for the Earth. Here, we will support the basis of LIFE and create peace of mind for the future in order to realize a sustainable society while placing ESG concerns at the heart of our management. By expanding our contribution to solving social issues through our business, we have set the target of ¥2 trillion in sales by fiscal 2030.

Next, we have put in place a roadmap to achieve our Long-term Vision, Vision 2030.

In concert with the Long-term Vision, we formulated the Medium-term Management Plan, Drive 2022, which covered the three-year period from fiscal 2020 to fiscal 2022, as a first step. Based on the policy of drive sustainable growth/reform/preparation for doubling the Group's business by expanding its contribution to solving social issues,

SEKISUI CHEMICAL Group set the sales target of ¥1,220 billion for fiscal 2022. The creation and expansion of products to enhance sustainability was a particular focus of this Medium-term Management Plan. Products to enhance sustainability add the perspective of sustainability to the natural and social environment while embodying the goal of our Long-term Vision of realizing both a sustainable society and the sustainable growth of the Group itself. As far as quantitative targets are concerned, we set the products to enhance sustainability sales goal of ¥800 billion for fiscal 2022.

During the three years of Drive 2022, sales of products to enhance sustainability exceeded the target set under the plan as well as the Group-wide sales growth rate. We are also making steady progress in addressing key issues (materiality) from an ESG management perspective, including the environment. In addition, we have taken positive steps with such innovative themes as biorefineries and perovskite solar cells that contribute to resource recycling and decarbonization.

Positioned as a second step, Drive 2.0, which covers the three years from fiscal 2023 to fiscal 2025, aims to accelerate the realization of our Long-term Vision. Against the Group-wide sales target of ¥1,410 billion, our goal is to secure sales of products to enhance sustainability of more than ¥1 trillion. In addition, we will promote such new business themes as biorefineries and perovskite solar cells in a bid to expand the scope and volume of our contribution to solving social issues. Meanwhile, we will accelerate our efforts to address environmental and human capital issues of particular importance, and further strengthen our business and human rights activities. Looking ahead, we will further ensure the realization of a sustainable society and the growth of the Group itself during the three years of Drive 2.0, a critical period leading up to 2030.

I recognize that most of the social issues we face today are not only becoming more sophisticated, but also more complex and require a multifaceted approach. Collaboration with stakeholders is essential for high-quality and timely solution of social issues. As a member of society, we will continue to solve social issues based on an open and flexible corporate stance.

I would ask that you please take a look at our Long-term Vision, Vision 2030, and this report, which show the direction and progress of the Group's aspirations and initiatives.

As we work to achieve our established goals, I also ask for the continued support and understanding of all stakeholders.