

Key Financial and Non-financial Data

Financial Data

	(Unit)	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021
Net Sales	Millions of yen	965,090	1,032,431	1,110,851	1,112,748	1,096,317	1,065,776	1,107,429	1,142,713	1,129,254	1,056,560	1,157,945
Housing	Millions of yen	449,391	469,036	496,790	494,116	473,441	484,975	497,782	506,729	512,937	485,265	515,191
Urban Infrastructure & Environmental Products	Millions of yen	200,002	214,516	239,941	227,689	226,279	240,332	239,241	239,193	237,380	204,586	211,776
High Performance Plastics	Millions of yen	296,876	332,017	353,782	372,296	378,552	357,526	386,154	341,290	322,421	309,867	358,809
Medical*	Millions of yen								70,721	72,588	72,342	88,517
Operating Profit	Millions of yen	54,610	59,621	82,541	85,764	89,823	96,476	99,231	95,686	87,974	67,300	88,879
Operating Profit Margin	%	5.7	5.8	7.4	7.7	8.2	9.1	9.0	8.4	7.8	6.4	7.7
Housing	Millions of yen	31,090	36,333	41,108	41,327	36,387	37,549	37,935	39,002	37,792	30,546	35,318
Urban Infrastructure & Environmental Products	Millions of yen	2,957	1,800	6,460	1,264	3,610	12,827	14,791	15,007	15,480	11,251	14,061
High Performance Plastics	Millions of yen	20,582	23,249	36,098	45,951	53,353	54,537	57,821	44,855	37,374	28,935	42,351
Medical*	Millions of yen								9,623	9,204	7,010	11,180
Ordinary Profit	Millions of yen	54,158	60,670	83,310	87,978	81,213	91,513	93,929	93,146	87,202	62,649	97,001
Profit Attributable to Owners of Parent	Millions of yen	28,116	30,174	41,190	52,995	56,653	60,850	63,459	66,093	59,181	41,544	37,067
Comprehensive Income	Millions of yen	24,652	77,437	57,944	91,587	37,080	57,638	73,898	55,648	36,364	93,956	41,509
Total Assets	Millions of yen	827,103	901,564	961,009	968,011	936,043	943,640	994,137	1,023,706	1,105,781	1,150,143	1,198,921
Total Net Assets	Millions of yen	363,299	433,228	473,555	535,292	544,156	570,549	612,757	632,746	634,219	694,392	702,753
R&D Expenditures	Millions of yen	25,611	25,894	27,720	29,452	31,693	34,169	36,974	38,838	37,146	35,110	37,010
Capital Expenditures	Millions of yen	33,076	36,842	41,827	46,993	49,740	43,868	53,518	73,595	66,667	55,326	52,540
Depreciation	Millions of yen	35,102	34,895	34,376	31,203	34,735	34,843	36,016	38,789	42,018	44,926	45,912
Amortization of Goodwill	Millions of yen	3,422	3,232	2,957	2,348	2,156	2,118	2,416	2,848	3,238	4,419	2,792
Cash Flows from Operating Activities	Millions of yen	66,652	71,016	97,720	67,760	71,389	108,229	82,272	85,213	92,647	75,271	105,023
Cash Flows from Investing Activities	Millions of yen	-70,727	-31,133	-60,914	4,127	-23,715	-44,057	-60,881	-62,553	-100,562	-58,495	2,694
Cash Flows from Financing Activities	Millions of yen	-16,077	-30,520	-49,803	-63,856	-41,726	-39,633	-35,981	-31,539	15,450	-19,157	-54,729
Net Assets per Share	Yen	682	811	897	1,033	1,071	1,148	1,246	1,308	1,334	1,486	1,519
Profit Attributable to Owners of Parent per Share	Yen	53.96	58.53	80.13	104.73	115.08	126.13	133.80	141.74	128.80	91.92	83.17
Dividend per Share	Yen	15	18	23	27	30	35	40	44	46	47	49
Payout Ratio	%	27.8	30.8	28.7	25.8	26.1	27.7	29.9	31.0	35.7	51.1	58.9

* The Medical Business was separated from the High Performance Plastics Company from fiscal 2019. (Prior to fiscal 2017, the Medical Business was included in the High Performance Plastics Company.)

Key Financial and Non-financial Data

Financial Data

(Unit)	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	
Financial Index												
Dividend on Equity Ratio	%	2.3	2.4	2.7	2.8	2.8	3.1	3.3	3.4	3.5	3.3	3.3
Equity-to-asset Ratio	%	42.5	46.4	47.5	53.3	55.9	58.2	59.1	59.3	55.1	58.0	56.3
Current Ratio	%	123.5	131.1	127.4	139.8	138.0	160.7	153.6	151.0	147.2	179.1	184.8
Fixed Ratio	%	121.4	110.3	102.1	97.2	95.9	86.9	91.0	91.2	100.8	96.6	87.4
Interest-Bearing Debt	Millions of yen	127,188	115,320	94,010	63,120	52,338	43,734	46,326	53,848	117,665	138,168	122,557
Debt/Equity Ratio	%	36.2	27.6	20.6	12.2	10.0	8.0	7.9	8.9	19.3	20.7	18.2
Interest Coverage Ratio	Times	20.7	21.7	33.2	51.7	64.5	100.4	109.9	113.5	85.3	58.2	120.4
Total Assets Turnover	Times	1.19	1.19	1.19	1.15	1.15	1.13	1.14	1.13	1.06	0.94	0.99
Inventory Turnover	Times	7.71	7.57	7.50	7.09	7.11	7.00	6.84	6.30	5.52	4.80	4.96
Tangible Fixed Assets Turnover	Times	4.13	4.38	4.51	4.31	4.11	4.01	4.09	3.88	3.49	3.07	3.23
R&D Expenditures to Revenues	%	2.65	2.51	2.50	2.65	2.89	3.21	3.34	3.40	3.29	3.32	3.20
Return on Equity (ROE)	%	8.1	7.8	9.4	10.9	10.9	11.3	11.2	11.1	9.7	6.5	5.5
Return on Total Assets (ROA)	%	6.7	7.0	8.9	9.1	8.5	9.7	9.7	9.2	8.2	5.6	8.3
Return on Invested Capital (ROIC)	%									7.7	5.4	7.3
EBITDA	Millions of yen	93,135	97,749	119,875	119,316	126,714	133,437	137,665	137,324	133,231	116,647	137,584
PER	Times	13.31	17.63	13.39	14.89	12.04	14.83	13.87	12.55	11.17	23.12	21.15
Net Sales per Employee	Millions of yen	47.51	47.96	49.13	47.44	45.88	45.44	45.12	43.47	42.22	39.43	43.69
Operating Profit per Employee	Millions of yen	2.68	2.76	3.65	3.65	3.75	4.11	4.04	3.64	3.28	2.51	3.35

Equity = Shareholders' Equity including Accumulated Other Comprehensive Income

Equity-to-Asset Ratio = Equity/Total assets

Current Ratio = Current Assets/Current Liabilities

Fixed Ratio = Fixed Assets/Equity

Debt/Equity Ratio = Interest-bearing Debt/Equity

Interest Coverage Ratio = (Operating profit + Interest and Dividends)/Interest Expense

Total Assets Turnover = Net Sales/Average Total Assets

Inventory Turnover = Net Sales/Average Inventory

Tangible Fixed Assets Turnover = Net Sales/Average Tangible Fixed Assets

R&D Expenditures to Revenues = R&D Expenditures/Net Sales

Return on Equity (ROE) = Profit Attributable to Owners of Parent/Average Equity

Return on Total Assets (ROA) = Ordinary Profit/Average Total Assets

Return on Invested Capital (ROIC) = After-Tax Operating Profit/Average Invested Capital (Fixed Assets + Working Capital)

EBITDA = Operating Profit + Depreciation + Amortization of Goodwill

PER = Stock Prices at the End of Fiscal Year/Profit Attributable to Owners of Parent per Share

Net Sales per Employee = Net Sales/Average Number of Employees

Operating Profit per Employee = Operating Profit/Average Number of Employees

Please refer to the Financial Highlights (11 years) of the FACT BOOK for detailed financial data.

<https://www.sekisuichemical.com/ir/financial/factbook/>

Key Financial and Non-financial Data

Human Resources

	(Unit)	FY2017	FY2018	FY2019	FY2020	FY2021
Number of Employees	Persons	26,080	26,486	27,003	26,577	26,419
By Divisional Company						
Housing	Persons	10,698	10,891	10,937	11,182	11,017
Urban Infrastructure & Environmental Products	Persons	4,945	5,139	5,242	4,959	4,897
High Performance Plastics	Persons	9,735	7,795	8,078	7,541	7,506
Medical ^{*1}	Persons		1,907	2,050	2,160	2,214
By Region						
Japan	Persons	18,935	19,464	19,727	19,800	19,616
North America	Persons	1,482	1,494	1,970	1,744	1,748
Europe	Persons	961	958	977	1,014	1,047
Asia/Pacific	Persons	4,702	4,570	4,329	4,019	4,008
Diversity						
Ratio of Women among New Graduate Hires (SEKISUI CHEMICAL Group in Japan) ^{*2}	%	29.8	29.7	31.4	29.5	28.7
Ratio of Women in Management Positions (SEKISUI CHEMICAL in Japan)	%	3.1	3.2	4.1	4.3	4.3
Employment Ratio of People with Disabilities (SEKISUI CHEMICAL) ^{*3}	%	2.29	2.81	2.84	2.75	2.34
Number of Elderly Employees Reemployed (SEKISUI CHEMICAL) ^{*4}	Persons	21	49	46	77	8
Global Talent Employees ^{*5}	Persons	340	326	335	340	354
Work-life Balance						
Number of People Using Work-life Balance Related Programs ^{*6} (SEKISUI CHEMICAL)/Including the Number of Male Users	Persons	253/132	330/186	427/254	357/182	407/229
Fostering Personnel						
Average Hours per FTE of Training and Development (SEKISUI CHEMICAL)	Hours	9.9	9.4	9.4	6.3	7.1
Employee Turnover Rate (SEKISUI CHEMICAL) ^{*7}	%	1.3	1.5	2.0	2.0	2.5

*1 The Medical Business was separated from the High Performance Plastics Company from fiscal 2019. (Prior to fiscal 2017, the Medical Business was included in the High Performance Plastics Company.)

*2 Includes certain affiliates accounted for by the equity method and non-consolidated subsidiaries.

*3 Including a special provision subsidiary

*4 The re-employment rate for applicants is 100%.

*5 Japanese employees with overseas assignment experience (including Global Trainees)

*6 Programs for promoting diverse work styles including childcare leave, shorter working hours, use of flexible working hours, nursing care leave, and family leave

*7 (Annual employee turnover (number of people)/Number of employees as of April of the subject year) x 100

Please refer to the Sustainability Report for detailed non-financial data.

<https://www.sekisuichemical.com/csr/report/>

Key Financial and Non-financial Data

Environment

	(Unit)	FY2017	FY2018	FY2019	FY2020	FY2021
GHG Emissions from the Supply Chain	Kt-CO ₂	5,831	5,317	4,969	4,651	5,054
GHG Emissions from Business Activities	Kt-CO ₂	932	922	884	759	743
GHG Emissions during Manufacturing (Japan)	Kt-CO ₂	326	316	306	273	265
GHG Emissions during Manufacturing (Overseas)	Kt-CO ₂	525	527	497	417	409
Energy Use during Manufacturing (Japan)	TJ	3,663	3,653	3,629	3,772	3,594
Energy Use during Manufacturing (Overseas)	TJ	6,559	6,456	6,229	5,251	6,207
Waste Generated by Production Sites (Japan) ^{*1}	Kt	38.3	40.5	37.5	34.8	35.4
Waste Generated by Production Sites (Overseas)	Kt	30.5	32.8	32.3	26.6	28.9
Waste Generated on Construction Sites of New Housing (Japan)	Tons per unit	2.41	2.45	2.38	2.49	2.23
NOx Emissions (Japan)	Tons	166	199	180	154	143
SOx Emissions (Japan)	Tons	8.6	7.2	7.3	4.2	3.2
Soot and Dust Emissions (Japan)	Tons	17.3	17.4	16.4	16.3	17.6
Discharge of Volatile Organic Compounds (VOCs) into the Atmosphere (Japan) ^{*1}	Tons	662	653	676	680	630
COD Emission Volume (Japan)	Tons	90.2	84.9	73.9	62.1	69.5
Water Intake at Production Sites (Japan)	Kt	15,679	15,218	14,146	13,719	14,247
Water Intake at Production Sites (Overseas)	Kt	5,607	6,032	6,522	6,167	7,290
Products to Enhance Sustainability						
Ratio of Sales of Products to Enhance Sustainability	%	50.2	56.3	58.3	60.6	66.7
Net Sales	Billions of yen	555.9	643.8	658.3	640.3	772.4
Housing	Billions of yen	317.6	364.3	374.0	352.9	393.8
Urban Infrastructure & Environmental Products	Billions of yen	93.7	97.7	101.5	93.2	101.3
High Performance Plastics	Billions of yen	142.2	178.9	110.0	121.9	186.9
Headquarters ^{*2}	Billions of yen	2.4	2.8	72.7	72.2	90.4

*1 Past figures have been revised due to improvements in precision.

*2 The Medical Business was transferred from the High Performance Plastics Company to the Company's headquarters from fiscal 2019.

Internal Control

	(Unit)	FY2017	FY2018	FY2019	FY2020	FY2021
Safety						
Loss Costs ^{*3}	Millions of yen	478.3	468.9	468.6	482.9	521.0
Compliance						
Number of Employees Participating in e-Learning ^{*4}	Persons	20,934	20,896	22,429	23,622	23,570
Quality						
External Failure Costs (Costs responding to product-related claims) ^{*5}		102.4	98.6	95.0	124.8	120.4
Risk Management						
Number of Organizations Engaged in Risk-management Activities		165	174	175	175	173
Donations	Millions of yen	150	165	158	218	198

*3 Domestic production site, R&D facility, Headquarters department, and indirect company department expenses including man-hours required to respond to occupational accidents, equipment-related accidents, and commuting accidents, as well as long-term illness absences

*4 Average for the sessions conducted four times during the year. However, as the third and fourth sessions were under way during fiscal 2021, data is the average of the results from the first and second sessions.

*5 FY2016 = 100

Corporate Information and Stock Information

As of March 31, 2022

SEKISUI CHEMICAL CO., LTD.

Head Office: 4-4, Nishitenma 2-chome,
Kita-ku, Osaka
530-8565

Tokyo Head Office: 10-4, Toranomon 2-chome,
Minato-ku, Tokyo
105-8566

Founded: March 3, 1947

Employees: 26,419

Consolidated Subsidiaries: 155

Affiliates (Equity Method): 8

Paid-in Capital: ¥100,002,375,657

Fiscal Year: April 1 to March 31
of the following year

Authorized: 1,187,540,000 shares

Issued: 471,507,285 shares

Listings: Common stock listed on
the Tokyo Stock Exchange

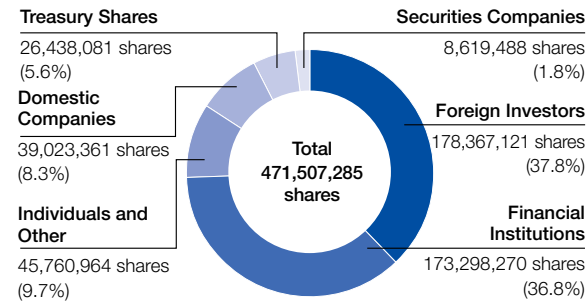
Stock Ticker Number: 4204

Number of Shareholders: 21,535

**Manager of the
Register of Shareholders:** Mitsubishi UFJ Trust and
Banking Corporation

Accounting Auditor: Ernst & Young ShinNihon LLC

Breakdown of Shareholders



Major Shareholders

Name/Company Name	Number of Shares Owned (Thousands of Shares)	Percentage (%)
The Master Trust Bank of Japan, Ltd. (Trust Account)	66,404	14.91
Custody Bank of Japan, Ltd. (Trust Account)	23,638	5.31
The Dai-ichi Life Insurance Company, Limited	18,681	4.19
Asahi Kasei Corporation	15,153	3.40
BNP PARIBAS SECURITIES SERVICES LUXEMBOURG/JASDEC/ FIM/LUXEMBOURG FUNDS/UCITS ASSETS	12,254	2.75
Employees Stock Ownership Plan	10,262	2.30
THE BANK OF NEW YORK MELLON 140042	9,395	2.11
Sekisui House, Ltd.	7,998	1.79
J.P. MORGAN BANK LUXEMBOURG S.A. 381572	7,806	1.75
National Mutual Insurance Federation of Agricultural Cooperatives	7,302	1.64

Notes:

- The Company maintains 26,438,081 shares of treasury shares, which does not include the holdings of the major shareholders.
- The treasury shares excludes 124 thousand shares held by the entrusted Employee Stock Ownership Plan and 532 thousand shares held by the Board Incentive Plan as part of the officer remuneration system.
- The percentage of ownership is calculated after subtracting the treasury shares from the total number of outstanding shares.

Regarding the Publication of the Integrated Report 2022 (Year Ended March 31, 2022)

Amid the lingering effects of COVID-19, the business environment in which companies operate is becoming increasingly uncertain, severe, and complex due to a host of climate change, geopolitical, and other issues. Against this backdrop, we explain how we are working to create corporate value and contribute to solving social issues with the aim of achieving our 2030 Long-term Vision of realizing a sustainable society and the sustainable growth of the Group itself in this Integrated Report.

In editing this Integrated Report, we referred to the International Integrated Report Framework recommended by the IFRS Foundation and the Guidance for Collaborative Value Creation of Japan's Ministry of Economy, Trade, and Industry (METI). Together with the Company president, Keita Kato, we have also tried to reflect as much as possible the suggestions and opinions received from institutional investors through dialogue.

We hope this Integrated Report will serve as a tool for understanding SEKISUI CHEMICAL Group and contribute to constructive dialogue.

We will continue to provide investors with detailed and easy-to-understand explanations of the Company's status and growth strategies while working to earn the trust of the capital markets and increase our corporate value.

August 2022



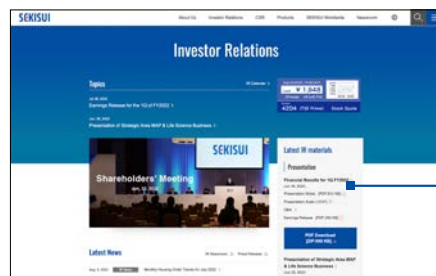
Futoshi Kamiwaki

Representative Director,
Senior Managing Executive Officer,
Responsible for ESG Management,
Digital Transformation,
and New Business Development Departments,
Head of Business Strategy Department

Introduction of Tools Related to the Integrated Report

Investor Relations

<https://www.sekisuichemical.com/ir/>

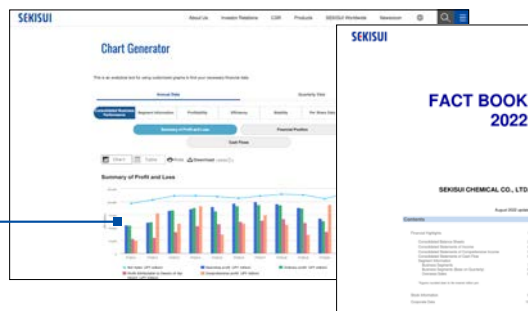


IR Briefing Materials

The latest results presentation materials are available here. An audio recording of the presentation can be listened to online as well.

Fact Book, Financial Analysis Tools

Eleven years of historical financial data and indicators can be viewed in graphs and tables here.



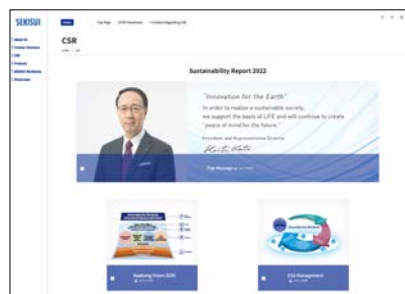
This report is available as a PDF.

▼ Integrated Report (PDF)

<https://www.sekisuichemical.com/ir/report/annual/>

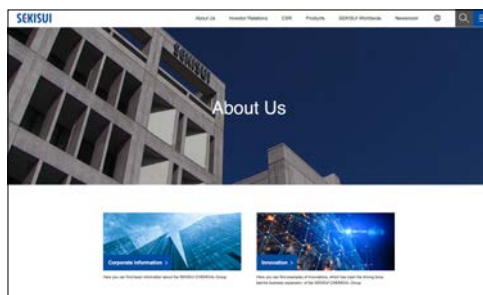
CSR

<https://www.sekisuichemical.com/csr/>



Corporate Information

<https://www.sekisuichemical.com/about/>



SEKISUI CHEMICAL CO., LTD.

10-4, Toranomon 2-chome,
Minato-ku, Tokyo
105-8566

Investor Relations Group, Business Strategy Department

<https://www.sekisuichemical.com>

(Ticker code: 4204)