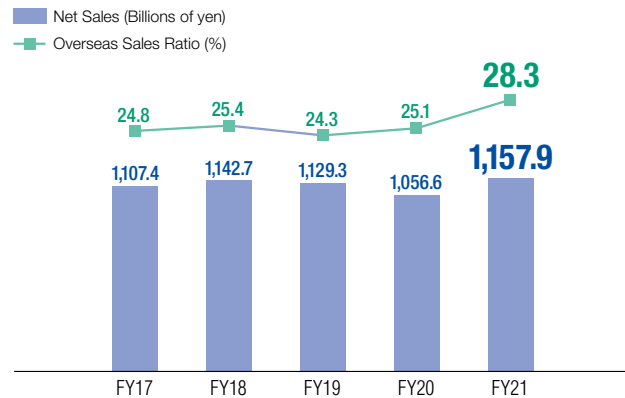


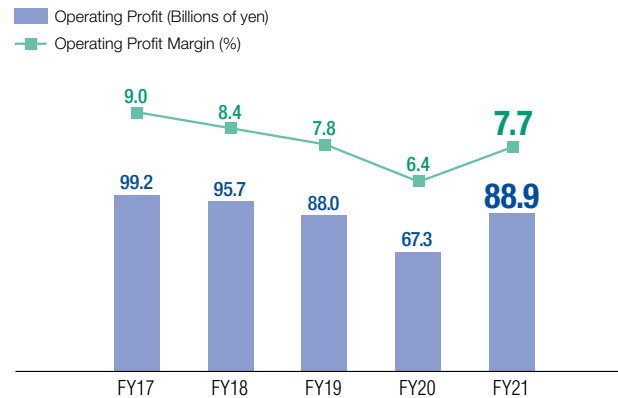
# Financial and Non-financial Highlights

## Net Sales/Overseas Sales Ratio



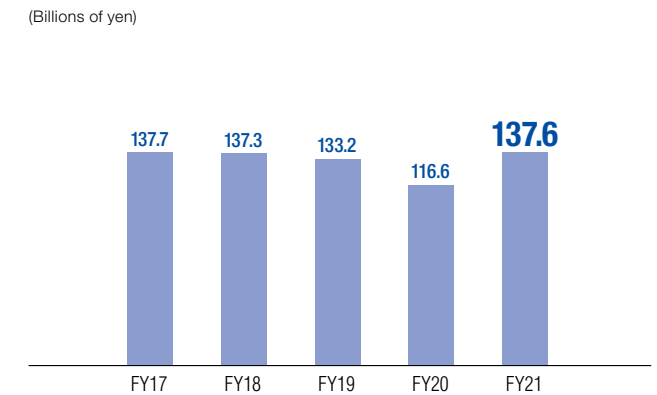
Despite such factors as the prolonged impact of COVID-19 and supply chain production delays due to shortages in the supply of semiconductors and logistics stagnation, net sales in fiscal 2021 increased owing to a certain level of recovery in the domestic and overseas automobile, electronics, and construction markets, an upswing in new housing construction in Japan, and other factors.

## Operating Profit/Operating Profit Margin



Although prices for raw materials and components rose significantly more than expected, operating profit in fiscal 2021 recovered to the level recorded in fiscal 2019 owing to higher sales volumes, improving selling prices, the shift to high-value-added products, and successful efforts to control fixed costs.

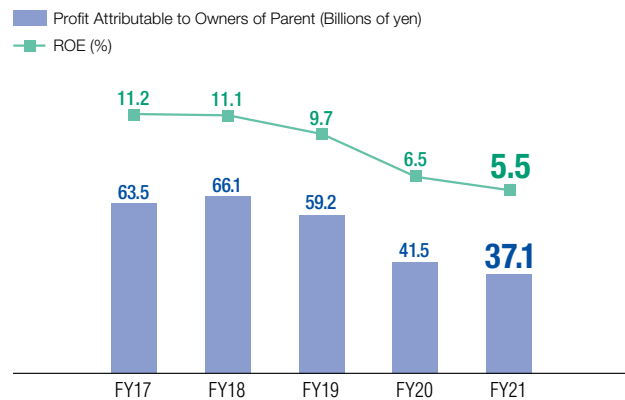
## EBITDA



In fiscal 2021, EBITDA came in at ¥137.6 billion falling just short of the record high. This largely reflected sales volume growth, the increase in net sales attributable to the shift to high-value-added products, and successful efforts to reform the structure of business and control costs.

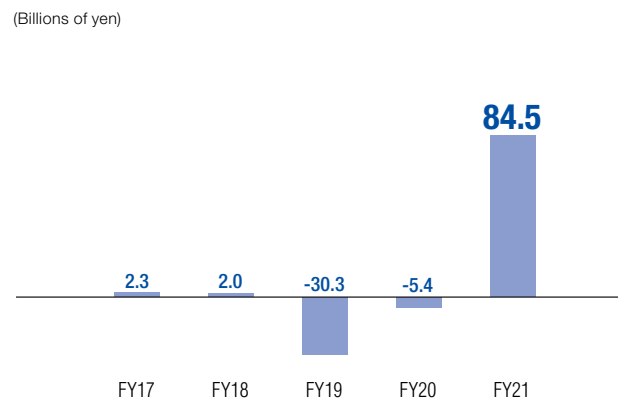
EBITDA = Operating Profit + Depreciation + Amortization of Goodwill

## Profit Attributable to Owners of Parent/ROE



In the fiscal year under review, SEKISUI AEROSPACE CORPORATION in the United States posted an impairment loss. As a result, Profit Attributable to Owners of Parent declined in fiscal 2021.

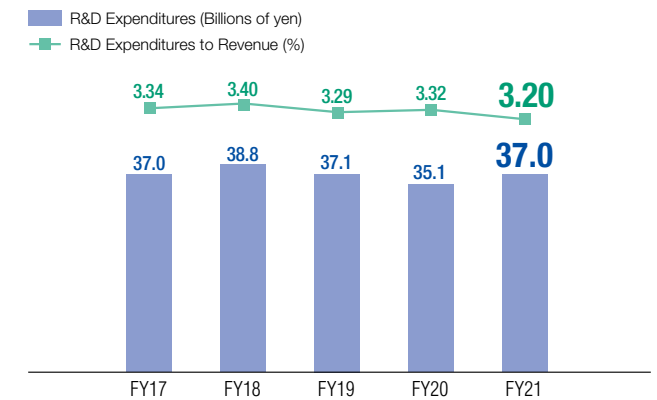
## Free Cash Flow



Free cash flow in fiscal 2021 was ¥84.5 billion mainly due to an increase in funds from the sale of cross-shareholdings.

Free Cash Flow = Cash Flows from Operating Activities + Cash Flows from Investing Activities - Dividends Paid

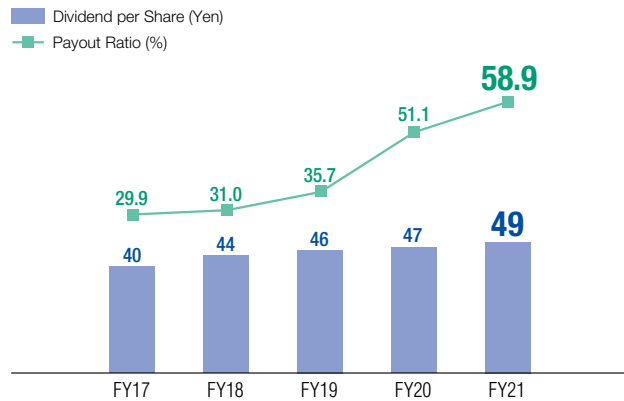
## R&D Expenditures/R&D Expenditures to Revenues



Working to promote research and development aimed at ensuring SEKISUI CHEMICAL Group's prominence in advanced technologies, centered on the HPP Company and the Medical Business, R&D expenditures came to ¥37 billion in fiscal 2021.

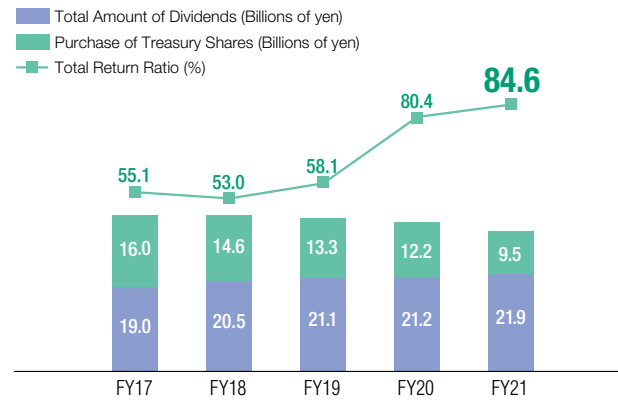
## Financial and Non-financial Highlights

### Dividend per Share/Payout Ratio



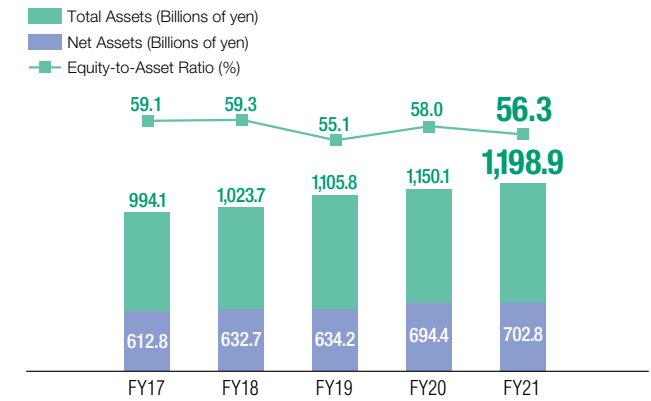
The annual dividend per share for fiscal 2021 was ¥49 per share. This represented the 12th consecutive fiscal year of a dividend increase. We will continue to provide stable and proactive returns to shareholders.

### Total Amount of Dividends/ Purchase of Treasury Shares/Total Return Ratio



In addition to implementing flexible capital policies and improving capital efficiency, the Company purchased ¥9.5 billion (5 million shares) of its common stock in fiscal 2021 as part of its proactive efforts to provide returns to shareholders.

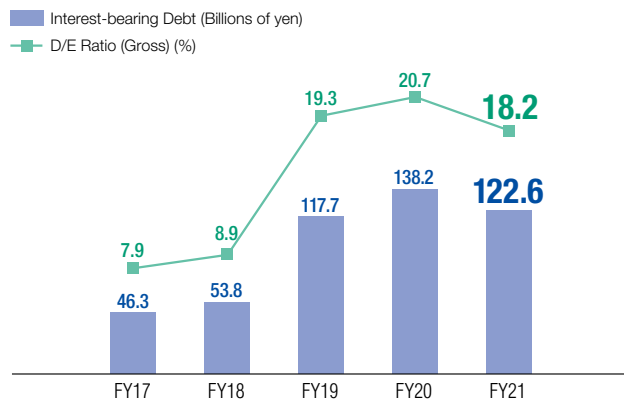
### Total Assets/Net Assets/ Equity-to-Asset Ratio



Total assets stood at ¥1,198.9 billion as of the end of fiscal 2021. In addition to increases in the balances of cash and deposits as well as inventories, this was mainly due to the impact of fluctuations in foreign currency exchange rates.

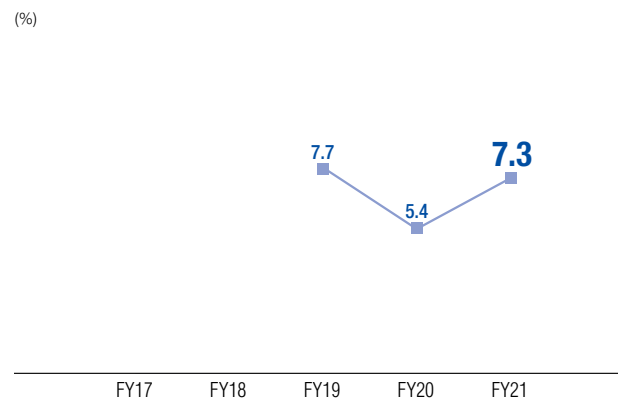
Equity-to-Asset Ratio = Equity/Total assets

### Interest-bearing Debt/Debt to Equity Ratio



In fiscal 2021, the D/E ratio improved due to the repayment of interest-bearing debt incurred as a result of the COVID-19 pandemic.

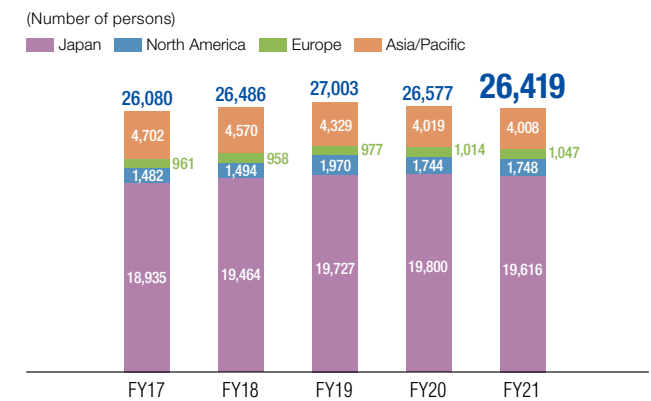
### ROIC



In fiscal 2021, ROIC improved 1.9 percentage points compared with the previous year to 7.3%. In addition to the substantial upswing in operating profit and growing awareness toward invested capital turnover in the Company's management, this improvement in ROIC also reflects certain contributions from the decrease in fixed assets, mainly due to impairment losses posted in the first half of fiscal 2021.

Return on Invested Capital (ROIC) = After Tax Operating Profit/Average Invested Capital (Fixed Assets + Working Capital)

### Number of Employees

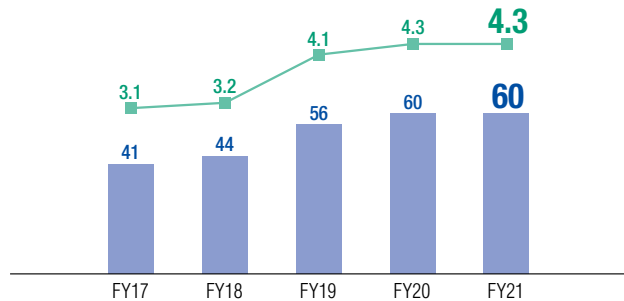


The number of employees in Japan declined owing to steps taken to contain new hiring in light of the COVID-19 pandemic.

## Financial and Non-financial Highlights

### Number of Women in Management Positions (SEKISUI CHEMICAL Non-consolidated)

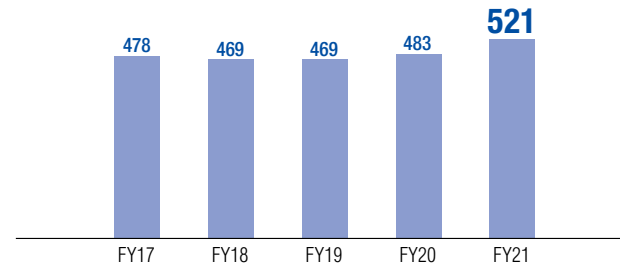
■ Number of Women in Management Positions  
 ■ Trends in Number of Women in Management Positions (%)



SEKISUI CHEMICAL Group is working to support the retention and success of female employees as well as the appointment of women to management positions. The number of female Executive Officers came to two.

### Loss Costs

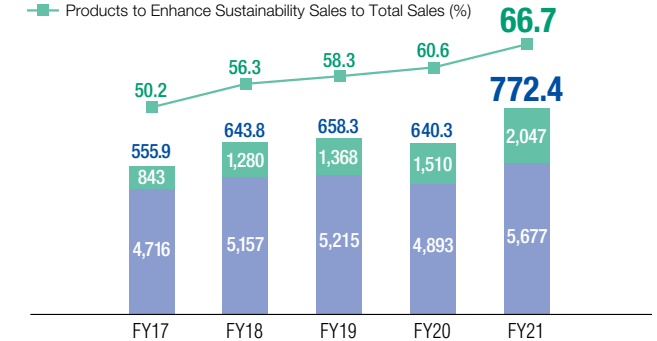
(Millions of yen)



Loss Costs: Domestic production site, R&D facility, Headquarters department, and indirect Company department expenses including man-hours required to respond to occupational accidents, equipment-related accidents, and commuting accidents, as well as long-term illness absences.

### Net Sales of Products to Enhance Sustainability

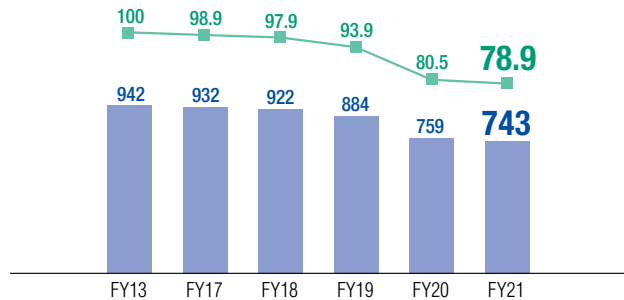
■ Of which contribute to the Natural Environment (Billions of yen)  
 ■ Of which contribute to the Social Environment (Billions of yen)  
 ■ Products to Enhance Sustainability Sales to Total Sales (%)



Sales of Products to Enhance Sustainability came to ¥772.4 billion in fiscal 2021, accounting for 66.7% of total sales. Under the Company's ESG management, every effort is being made to develop and expand Products to Enhance Sustainability that help drive the Company's growth by solving social issues.

### GHG Emissions from Business Activities

■ GHG Emissions (kt-CO<sub>2</sub>)  
 ■ Ratio of GHG Emissions (FY2013 = 100)



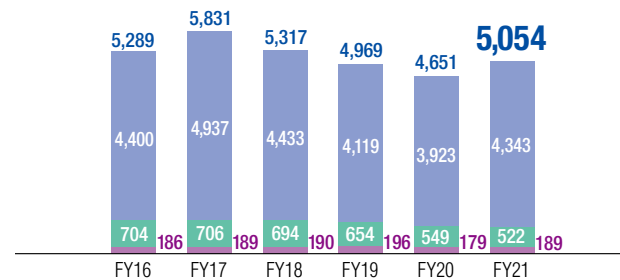
Despite the recovery in production volume, the rate of GHG emissions reduction attributable to business activities was 21.1% in fiscal 2021. In addition to the conversion of purchased power to renewable energy sources and the emerging effects of environmental contribution investments, this was mainly due to the reduction in purchased steam unit of output.

GHG emissions from business activities : SCOPE 1+2 and transport

### GHG Emissions from the Supply Chain

(kt-CO<sub>2</sub>)

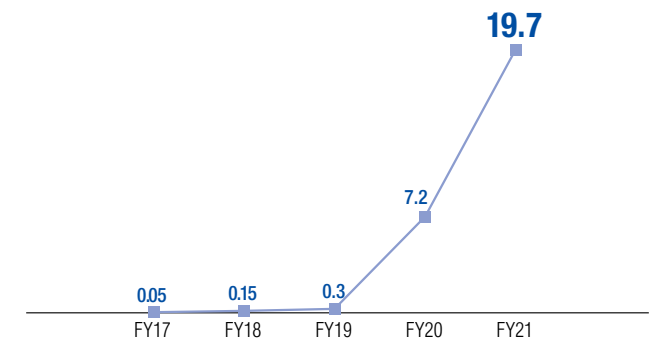
■ SCOPE3  
 ■ SCOPE2  
 ■ SCOPE1



After including the effects of reducing energy consumption, emission volumes related to the use of sold products declined, and SCOPE3 decreased compared with the previous fiscal year for ZEH-specification housing from fiscal 2018.

### Ratio of Purchased Electric Power and Renewable Energy

(%)



In fiscal 2021, 20 business sites in Japan and overseas completed the switchover to 100% renewable energy, bringing the ratio of purchased electric power and renewable energy sources to 19.7%.