SEKISUI CHEMICAL CO., LTD.

SEKISUI SHIFT 2019 – Fusion–

Presentation of Financial Results and Progress under Management Plan for the Fiscal Year 2018, which ended March 31, 2019

Teiji Koge President

25 April, 2019

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Results for FY2018

	FY2	017	FY2018			
Forex Rate	1H	2H	1H	2H		
Assumption	¥112/US\$ ¥123/€	¥112/US\$ ¥132/€	¥109/US\$ ¥132/€	¥112/US\$ ¥128/€		
Results (Avg. rate for each term)	¥111/US\$ ¥126/€	¥111/US\$ ¥133/€	¥110/US\$ ¥130/€	¥112/US\$ ¥127/€		

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FY2018 Results

- Despite securing an increase in sales, reported a decrease in operating income for the first time in 10 fiscal years; fell short of plans
- Slight decrease in ordinary income; fell short of plans
- Achieved a record high bottom line for a sixth consecutive fiscal period
- Increase in the period-end dividend of ¥2 per share compared with forecasts for an annual dividend of ¥44 per share

	(Billions of yen)	FY2017	FY2018	Difference	FY2018 Plan (Jan. 2019)	Difference				
	Net Sales	1,107.4	1,142.7	+35.3	1,161.0	-18.3				
	Operating Income	99.2	95.7	-3.5	100.0	-4.3				
	Ordinary Income	93.9	93.1	-0.8	98.0	-4.8				
	Net Income Attributable to Owners of the Parent	63.5	66.1	+2.6	67.0	-0.9				
	Dividend per Share (Yen)	40*	44	+4	42	+2				
	*Including 70th anniversary commemorative dividend of 1 yen per share									
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FY2018 Results: Net Sales and Operating Income by Divisional Company

- Despite an increase in profit in both the Housing and UIEP companies, decrease in profit in the HPP Company due to the impact of market conditions; all companies fell short of plans
 - · HPP: Decrease in profit due to the sudden deterioration in conditions mainly in the smartphone and automobile markets
 - Housing: Increases in sales and profit owing to the substantial increase in the number of houses sold
 - UIEP: Despite growth in high-value-added products (prioritized products in Japan, overseas products); general products struggled in Japan; as a result, operating income was essentially unchanged
 - Others, Eliminations or Unallocatable Accounts, and Headquarters: Actively undertook research and development investments

	FY2	017	FY2	018	Difference		FY2018 Plan (Jan. 2019)		Difference	
(Billions of yen)	Net Sales	Operating Income	Net Sales	Operating Income	Net Sales	Operating Income	Net Sales	Operating Income	Net Sales	Operating Income
HPP*	386.2	57.8	412.0	54.5	+25.9	-3.3	417.0	57.0	-5.0	-2.5
Housing*	497.8	37.9	506.7	39.0	+8.9	+1.1	514.0	39.5	-7.2	-0.5
UIEP*	239.2	14.8	239.2	15.0	0	+0.2	243.5	16.5	-4.3	-1.5
Others	5.9	-9.8	6.1	-11.1	+0.2	-1.3	7.0	-11.1	-0.9	0
Eliminations or Unallocatable Accounts	-21.6	-1.6	-21.3	-1.7	+0.3	-0.2	-20.5	-1.9	-0.8	+0.2
Total	1,107.4	99.2	1,142.7	95.7	+35.3	-3.5	1,161.0	100.0	-18.3	-4.3

*HPP: High Performance Plastics Company, Housing: Housing Company, UIEP: Urban Infrastructure & Environmental Products Company



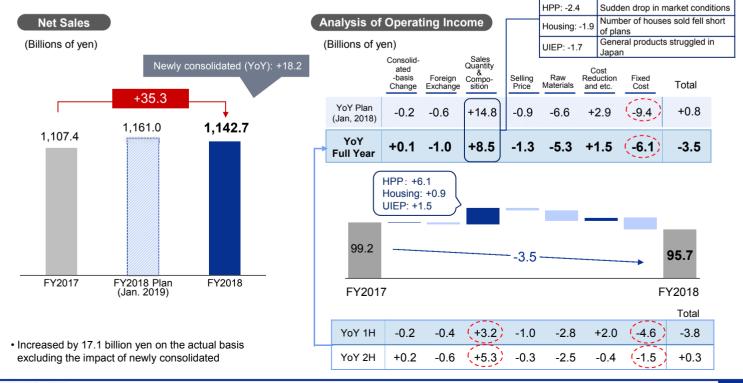
1H & 2H FY2018 Results: Net Sales and Operating Income by Divisional Company

- Despite a substantial decrease in profit in the 1H, achieved an increase in profit in the 2H against the backdrop of deteriorating market conditions worldwide; this was a record high for 2H profits
 - HPP: Despite an increase in high-performance products sales volumes, decrease in profit in both the 1H and 2H due to compound effects of front-end fixed costs and high raw material costs
 - Housing: Despite a decrease in profit owing to the impact of natural disasters in the 1H, turnaround and substantial increase in profit in the 2H; this was a record high for 2H profits
 - UIEP: Despite a decrease in profit owing to the impact of natural disasters in the 1H, turnaround and increase mainly in overseas profit in the 2H; record high profit for both the 2H and full fiscal year
 - Others, Eliminations or Unallocatable Accounts, and Headquarters: End of a round of development investment increase in the 2H

		1H F`	Y2017	1H F	Y2018	Diffe	rence		2H FY	Y2017	2H F	Y2018	Differ	rence	
((Billions of yen)	Net Sales	Operating Income	Net Sales	Operating Income	Net Sales	Operating Income		Net Sales	Operating Income	Net Sales	Operating Income	Net Sales	Operating Income	
	HPP	185.5	28.8	205.5	27.5	+20.0	-1.3		200.6	29.0	206.5	27.0	+5.9	-2.0	
	Housing	244.4	17.8	246.9	17.2	+2.5	-0.6		253.4	20.1	259.9	21.8	+6.5	+1.7	
	UIEP	112.1	4.8	111.0	4.3	-1.1	-0.5		127.2	9.9	128.2	10.7	+1.0	+0.7	
	Others	2.7	-4.8	2.7	-5.7	0	-0.8		3.1	-4.9	3.4	-5.4	+0.3	-0.5	
	Eliminations or Unallocatable Accounts	-10.6	-0.6	-11.1	-1.2	-0.6	-0.6		-11.0	-0.9	-10.2	-0.5	+0.9	+0.4	
	Total	534.1	46.0	554.9	42.2	+20.8	-3.8		573.3	53.2	587.8	53.5	+14.5	+0.3	
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FY2018 Results: Analysis of Net Sales and Operating Income

- Despite a substantial increase in profit owing to increases in sales volumes and improvements in the product mix at each divisional company, fell short of plans due to the deterioration in global market conditions
- Undertook steps to control fixed costs Group-wide



Factors that did not reach plan (Plan: -6.3)

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	Ρ	lan for	- FY20)19		
	Forex Rate	FY2	018	FY2	019	
	Assumption	1H ¥109/US\$ ¥132/€	2H ¥112/US\$ ¥128/€	1H ¥110/US\$ ¥125/€	2H ¥110/US\$ ¥125/€	
	Results (Avg. rate for each term)	¥110/US\$ ¥130/€	¥112/US\$ ¥127/€	-	-	
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FY2019 Plan

Work to secure a substantial increase in net sales; planning record highs at each level of profit

Plans to increase dividends for a tenth consecutive fiscal year

(Billions of yen)	FY2018	FY2019 (Plan)	Difference
Net Sales	1,142.7	1,175.0	+32.3
Operating Income	95.7	103.0	+7.3
Ordinary Income	93.1	100.0	+6.9
Net Income Attributable to Owners of Parent	66.1	69.0	+2.9
Dividend per Share (Yen)	44	46	+2



FY2019 Plan: Net Sales and Operating Income by Divisional Company

- Plans to secure increases in sales and profit across all segments by steadily carrying out measures against the backdrop of an ongoing harsh business environment
- Bring the Medical Business under the management control of Headquarters; work to accelerate the pace of growth
- Apply a selection and concentration approach to research and development themes when engaging in Group-wide investment

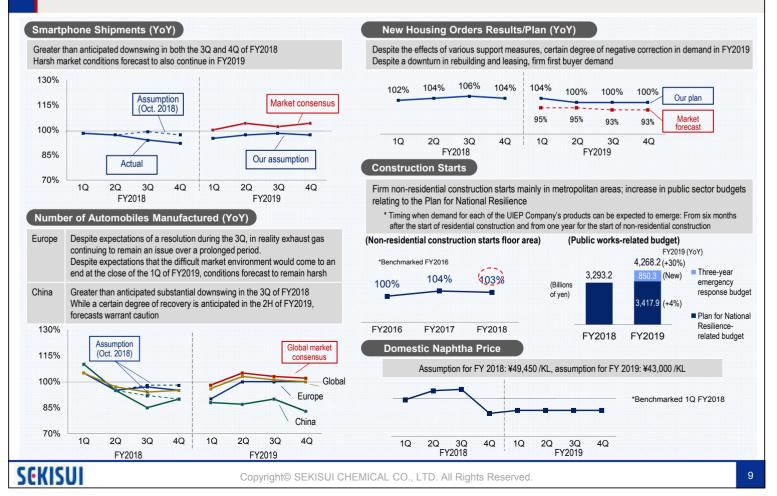
	FY2	2018		2019 an)	Difference					
(Billions of yen)	Net Sales	Operating Income	Net Sales	Operating Income	Net Sales	Operating Income				
HPP	341.3	44.9	351.0	50.0	+9.7	+5.1				
Housing	506.7	39.0	522.0	40.5	+15.3	+1.5				
UIEP	239.2	15.0	244.0	17.0	+4.8	+2.0				
Medical	70.7	9.6	72.5	10.0	+1.8	+0.4				
Others	6.1	-11.1	6.5	-10.3	+0.4	+0.8				
Eliminations or Unallocatable Accounts	-21.3	-1.7	-21.0	-4.2	+0.3	-2.5				
Total	1,142.7	95.7	1,175.0	103.0	+32.3	+7.3				
C M C H	*Separate the Medical Business from the High Performance Plastics Company from FY2019									

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FY2019 Plan: Outlook for Market Conditions



1H & 2H FY2019 Plan: Net Sales and Operating Income by Divisional Company

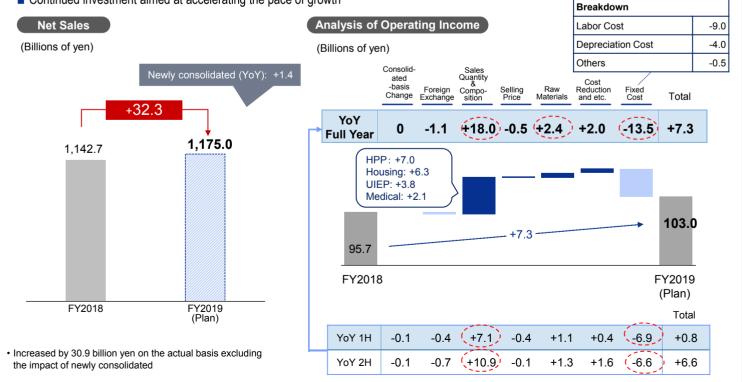
- Harsh market conditions expected to continue throughout the 1H of FY 2019; plans for a slight increase in profit mainly from the Housing Company
- Certain level of improvement in market conditions in the 2H of FY 2019; plans for increases in both sales and profit across all segments due to the effects of strategic investments
- Plans for record high full fiscal year profits in the HPP and UIEP companies

		1H F	/ 2018		72019 an)	Differ	rence		2H Fነ	/2018		72019 an)	Differ	ence
	(Billions of yen)	Net Sales	Operating Income	Net Sales	Operating Income	Net Sales	Operating Income		Net Sales	Operating Income	Net Sales	Operating Income	Net Sales	Operating Income
	HPP	171.3	23.1	171.5	23.1	+0.2	0		170.0	21.8	179.5	26.9	+9.5	+5.1
	Housing	246.9	17.2	257.0	18.5	+10.1	+1.3		259.9	21.8	265.0	22.0	+5.1	+0.2
	UIEP	111.0	4.3	113.0	4.9	+2.0	+0.6		128.2	10.7	131.0	12.1	+2.8	+1.4
	Medical	34.2	4.4	34.5	4.0	+0.3	-0.4		36.5	5.2	38.0	6.0	+1.5	+0.8
	Others	2.7	-5.7	3.5	-5.3	+0.8	+0.4		3.4	-5.4	3.0	-5.0	-0.4	+0.4
	Eliminations or Unallocatable Accounts	-11.1	-1.2	-10.5	-2.2	+0.6	-1.0		-10.2	-0.5	-10.5	-2.0	-0.3	-1.5
	Total	554.9	42.2	569.0	43.0	+14.1	+0.8		587.8	53.5	606.0	60.0	+18.2	+6.5
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FY2019 Plan: Analysis of Net Sales and Operating Income

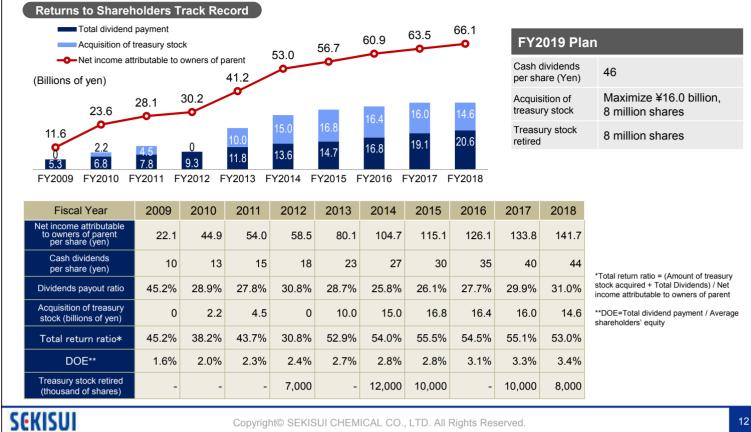
Plans for a substantial increase in profit across all segments and a significant improvement in the product mix mainly in the 2H of FY2019

Continued investment aimed at accelerating the pace of growth



Returns to Shareholders

Continue to stably increase dividends and implement measures designed to increase capital efficiency in FY2019



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Progress under Medium-term Management Plan

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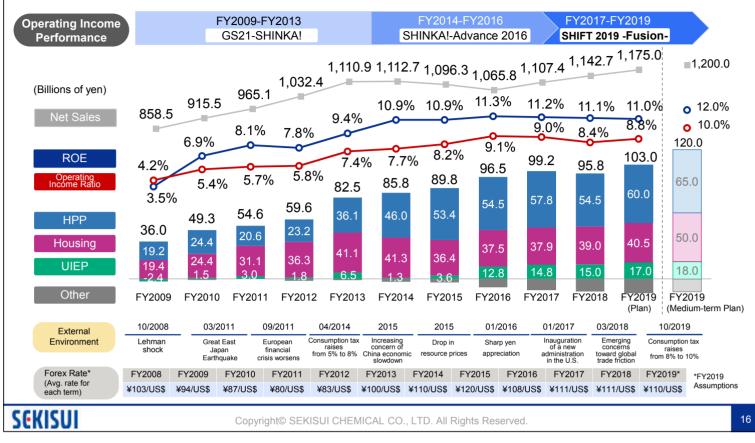
Progress under Medium-term Management Plan, SHIFT 2019 -Fusion-

Despite overseas sales growth, profit expected to fall short of the Medium-term Management Plan

		, on any pro			mouldin		agonnon			
(Billions of yen))	F	FY2016	F١	′2019 Pla	n	FY20	19 Medium	n-term Pla	n
Net Sales		1	,065.8		1,175.0			1,200	.0	
Operating Income			96.5		103.0			120.0)	
Operating Income F	Ratio (%)		9.1%		8.8%			10.0%	6	
Net profit			60.9		69.0			75.0		
ROE (%)			11.3%		11.0%			12.0%	6	
Overseas Sales			245.8		305.0			300.0)	
Domestic Sales			821.2		870.0			900.0)	
Reasons for the expected shortfall • Operating	(-¥3 billion) Increase in provolumes and in to fall short of	ofit attributable to mprovements in plans due to a d martphone and 14.2%	in excess of plans o increases in sales the product mix expected leterioration in conditions automobile markets 16.7%	 Increase in cor (-¥2 billion) Delays in renov (-¥5 billion) The number of (1,000 units → 7.7% 	vation and from newly built ho	ntier business g	rowth	 Increase in r Increase in s Sales volum below plans 	strategic fixed	costs
Income Ratio Net Sales (Billions of yen) Operating Income (Billions of yen) 'The Medical Business included in FY2019 HPP Company plans and the Medium-term Management Plan	357.5 54.5 FY2016	• 423.5 (60.0) FY2019 (Plan) (M	390.0 65.0 FY2019 ledium-term Plan)	485.0 37.5 FY2016	(40.5) FY2019	50.0 FY2019 <i>M</i> edium-term P	lan)	5.3% 240.3 12.8 FY2016	• 244.0 (17.0) FY2019	0 251.5 18.0 FY2019 Medium-term
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Progress under Medium-term Management Plan, SHIFT 2019 -Fusion-

Decrease in operating income for the first time in 10 fiscal years in the FY2018; profit to return to a growth trajectory in FY2019



Progress under Medium-term Management Plan, SHIFT 2019 - Fusion-

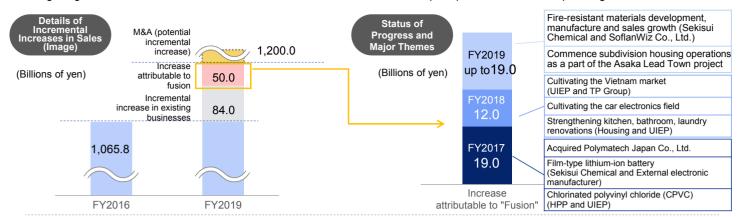
Steady progress in growth investments and structural reforms; implement "fusion" and M&As in order to accelerate growth

Main Initiati		HPP Housing UIEP Corporate Headquarters (incl. Medical business)	:Begin realizing	benefits : Re	ealize benefits in earnest			
Main Initiatives and Maturation Period			Maturation Period (Image)					
		Main Initiatives	FY2018	FY2019	FY2019 and after			
		Increased production of high-performance interlayer films in Mexico	•					
		Increase production of high-performance interlayer films and PVB resin in Europe		•				
		Establish a new foam plant in China (Automobiles and Transportation Filed)		•				
	Strategic	Establish second foam plant in Thailand (Building and Infrastructure Field)	•					
Forward-	Investments	 Automotive heat release materials business (newly establish a manufacturing and sales base in Europe) 		•	•			
looking		Increase sheet for aircraft and FFU for railway production		•				
Investment		Commence operations at a new diagnostics reagents plant in China (Medical business)		•				
		Develop and introduce new products (implementation/semiconductor and other)	•					
New		Strengthen the product lineup by price range (SPS Urban, Grand To You ZEH model)	•					
	Products	Develop and introduce new products (FY2017: 27 items, FY2018: 31 items, FY2019: 28 items)	•					
		Increase film-type lithium-ion battery production for housing application		•				
		Consolidate foam business plants (Europe, US)	•					
Const		 Improved efficiency of housing production plants (unified operations of production companies in the three major metropolitan areas, other) 	•		•			
Structural	Reform	Undertake the management integration of a domestic production subsidiary		•				
		Improve earnings at low-profit businesses		•				
		Realize synergies with Sekisui Polymatech Co., Ltd.	•					
		Realize synergies with Sekisui SoflanWiz Co., Ltd.	•		•			
Fusion and M&As		Establish an ASEAN base of Veredus Laboratories		•	•			
Fusion an	umaas	Take up a capital and business interest in PeptiStar Inc.	•					
		Collaborate with the TP Group, a major pipe manufacturer in Vietnam	•					
		Asaka Lead Town urban development project		•				
*Items borde	red in <mark>red</mark> in pa	articular have a significant impact on earnings						

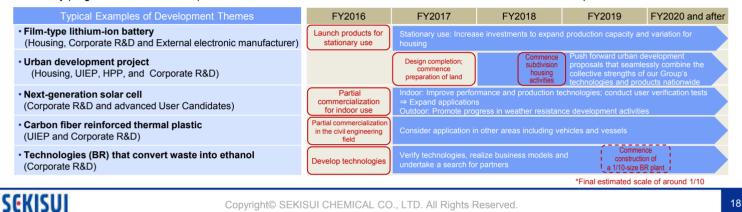


Progress under Medium-term Management Plan, SHIFT 2019 -Fusion-

Targeting a FY2017-FY2019 cumulative increase in sales of ¥50 billion (compared with FY2016) through "Fusion" measures

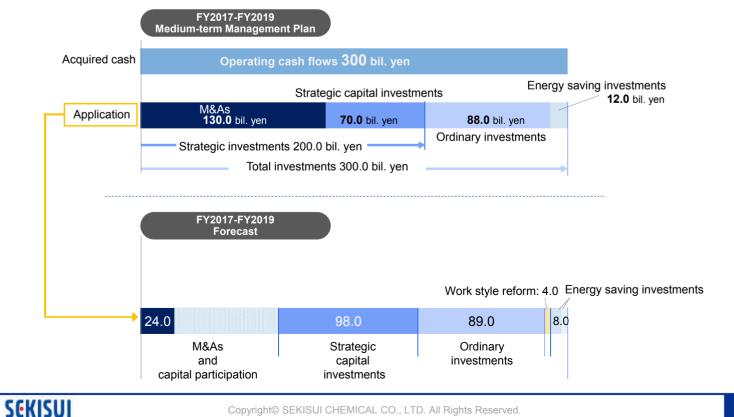


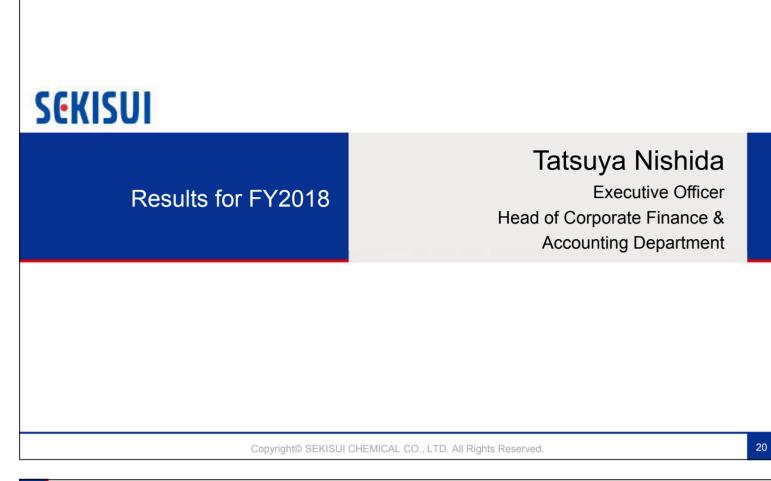
Steady progress overall in Development & Creation themes; Plans to commence construction of a 1/10-size BR plant in FY2019



Progress under Medium-term Management Plan, SHIFT 2019 - Fusion-

Steady progress in strategic capital investments, ordinary investments, environmental contribution investments, and work style reform investments





Consolidated Companies

Number of Consolidated Companies

	Mar. 31, 2018	Mar. 31, 2019	Difference
Consolidated Subsidiaries	151	153	Increased: 2 Subsidiaries*1 Decreased: 0 Subsidiaries
Affiliates (Equity Method)	8	8	Increased: 0 Subsidiaries Decreased: 0 Subsidiaries

*1: Sekisui Medical Technology (SUZHOU) Co., Ltd. and Veredus Laboratories Pte. Ltd.

Influence of Change in the Number of Consolidated Companies

	FY2018 (YoY)	Difference
Net Sales	+18.2 bil. yen	Sekisui Polymatech Co., Ltd.* ² Sekisui SoflanWiz Co., Ltd.* ³
Operating Income	+0.1 bil. yen	Sekisui Medical Technology (SUZHOU) Co., Ltd. Veredus Laboratories Pte. Ltd.

*2: Newly Consolidated from 2Q FY2017

*3: Newly Consolidated from 3Q FY2017

Summary of Profit and Loss

(Billions of yen)		FY2017	FY2018	Difference
Net Sales		1,107.4	1,142.7	+35.3
Gross Profit		362.1	368.1	+6.0
Gross Profit Rate		32.7%	32.2%	-0.5%
Selling, Gen. and Adm	in. Expenses	262.9	272.4	+9.5
Operating Income		99.2	95.7	-3.5
Equity in Earnings of A	ffiliates	2.5	2.5	-0.1
Other Non-operating Ir	ncome and Expenses	-7.8	-5.0	+2.8
Ordinary Income		93.9	93.1	-0.8
Extraordinary Income		2.5	3.4	+0.9
Extraordinary Loss		2.1	2.6	+0.6
Income before Income	Taxes	94.3	93.9	-0.4
Corporate Income Tax	, etc.	27.6	25.4	-2.2
Net Income Attributable	to Non-controlling Interests	3.3	2.4	-0.9
Net Income Attributable	e to Owners of the Parent	63.5	66.1	+2.6
Foreign Exchange	1US\$	111 yen	111 yen	
(Avg. rate)	1€	130 yen	128 yen	

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Balance Sheets (Assets)

(Billions of yen)	Mar. 31, 2018	Mar. 31, 2019	Difference	
Cash and Deposits	78.0	69.9	-8.1	Increase of land for sale and increase in
Account Receivable on Sales	183.3	187.0	+3.7	work in process, and etc.
Inventories	170.5	192.2	+21.7	Capital investment: +67.7
Other Current Assets	27.5	21.0	-6.5	Depreciation and amortization: -33.3
Tangible Non-Current Assets	279.7	309.5	+29.7	Sales of investments in securities: -6.9
Intangible Non-Current Assets	51.1	50.8	-0.3	At fair value: -8.6
Investments in Securities	177.7	163.3	-14.4	Influence of Change of Consolidated Companies
Investments & Other Assets	26.4	30.1	+3.7	+1.9 bil. yen Foreign exchange
Total Assets	994.1	1,023.7	+29.6	→ -1.7 bil. yen
				Actual basis; +29.4 bil. yen



Balance Sheets (Liabilities & Net Assets)

(Billions of yen)	Mar. 31, 2018	Mar. 31, 2019	Difference	Net income
Non-Interest-Bearing Liabilities	335.0	337.1	+2.1	66.1 bil. yen
Interest-Bearing Liabilities	46.3	53.8	+7.5	Dividends paid
Net interest-bearing Liabilities	(-31.7)	(-16.0)	(+15.6)	-19.7 bil. yen
Total Liabilities	381.4	391.0	+9.6	Retirement of
Capital Stock etc.	209.0	209.2	+0.2	treasury stock
Retained Earning	374.1	408.0	+33.9	
Treasury Stock	-42.5	-44.3	-1.9	
Unrealized Holding Gain on Securities	46.3	36.8	-9.5	Purchases of treasury stock
Non-controlling Interests	24.7	25.5	+0.7	▶ -14.6 bil. yen
Other Net Assets	1.0	-2.4	-3.5	Retirement of
Total Net Assets	612.8	632.7	+20.0	treasury stock
Total Liabilities, Net Assets	994.1	1,023.7	+29.6	🕨 11.9 bil. yen
ROE	11.2%	11.1%	-0.1%	
Shareholders' Equity to Total Assets (%)	59.1%	59.3%	+0.2%	

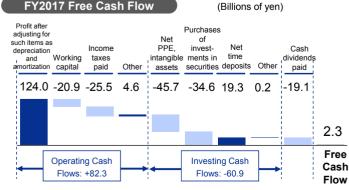
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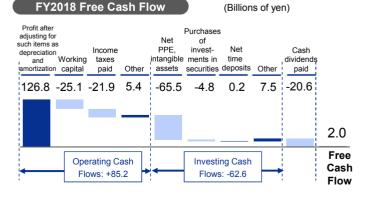
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Consolidated Cash Flows

(Billions of yen)	FY2017	FY2018
Operating Cash Flows	82.3	85.2
Investing Cash Flows	-60.9	-62.6
Financing Cash Flows	-36.0	-31.5
Net Increase in Cash and Cash Equivalents	-13.8	-8.5
Cash and Cash Equivalents at the End of Term	76.7	68.6
Free Cash Flow =Operating Cash Flows + Investing Cash Flows - Dividends Paid	2.3	2.0

FY2017 Free Cash Flow





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Depreciation and Amortization, Capital Expenditures, EBITDA

	De	preciatio	n* ¹	Goodwill and Other Amortization* ²			Capital Expenditures			EBITDA*3		
(Billions of yen)	FY2017	FY2018	Differ- ence	FY2017	FY2018	Differ- ence	FY2017	FY2018	Differ- ence	FY2017	FY2018	Differ- ence
Housing	9.3	9.4	+0.1	0.1	0.1	0	14.4	17.8	+3.4	47.4	48.5	+1.1
UIEP	6.4	6.9	+0.6	0.3	0.3	0	9.8	13.9	+4.1	21.4	22.2	+0.8
HPP	17.3	17.9	+0.6	2.8	3.8	+1.0	25.7	37.3	+11.6	77.9	76.2	-1.7
Others	1.3	2.3	+1.0	0	0	0	2.5	3.7	+1.2	-8.4	-8.8	-0.3
Eliminations or Unallocatable Accounts	1.0	1.0	0	-	-	-	1.1	1.0	-0.1	-0.5	-0.7	-0.2
Total	35.2	37.4	+2.2	3.2	4.2	+1.0	53.5	73.6	+20.1	137.7	137.3	-0.3

*1 Depreciation = Amortization of M&A industrial property rights are not included

*2 Goodwill and Other Amortization = Goodwill amortization + Amortization of M&A industrial property rights

*³ EBITDA = Operating Income + Depreciation + Goodwill and other amortization

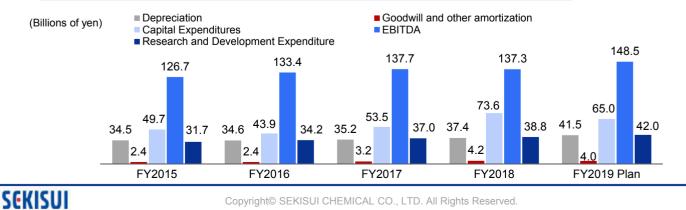
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Depreciation and Amortization, Capital Expenditures, Research and Development Expenditure

(Billions of yen)	FY2018	FY2019 (Plan)	Difference
Depreciation	37.4	41.5	+4.2
Goodwill and Other Amortization	4.2	4.0	-0.2
Capital Expenditures	73.6	65.0	-8.6
EBITDA	137.3	148.5	+11.1
Research and Development Expenditure	38.8	42.0	+3.2

Depreciation and Amortization, Capital Expenditures, Research and Development Expenditure



(Billions of yen)	FY2018	FY2019 (Plan)	Difference
Net Sales	1,142.7	1,175.0	+32.3
Operating Income	95.7	103.0	+7.3
Ordinary Income	93.1	100.0	+6.9
Net Income Attributable to Owners of Parent	66.1	69.0	+2.9
Dividend per Share (Yen)	44	46	+2

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High Performance Plastics Company

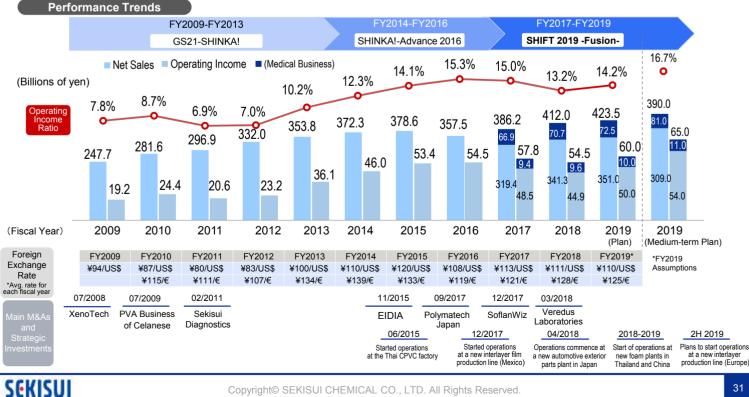
Ikusuke Shimizu

Company President

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Performance Trends

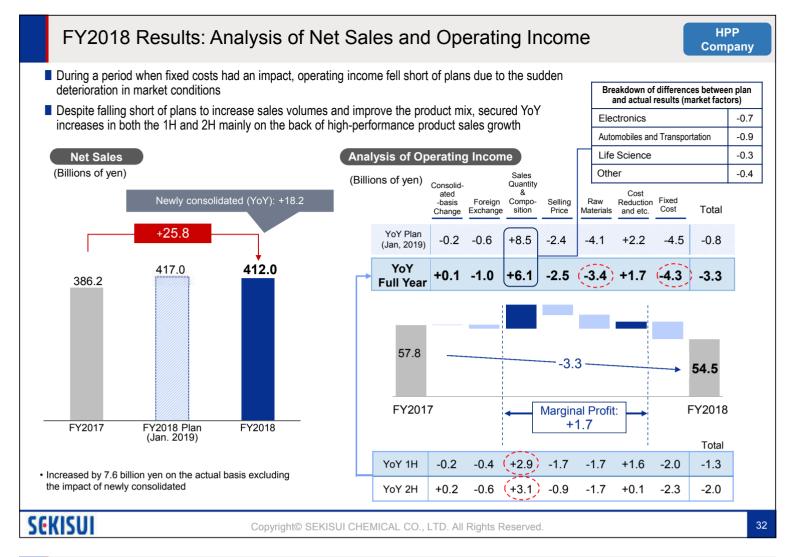
- FY2018: Despite a decrease in profit for the first time in seven fiscal years due to the sudden deterioration in smartphone and automobile market conditions as well as the high cost of raw materials, the effects of strategic investments emerged
- FY2019: Projecting a substantial upswing in profit due mainly to increases in high-performance product sales and market share. full-fledged realization of the effects of strategic investments, and soft raw material prices



30

HPP

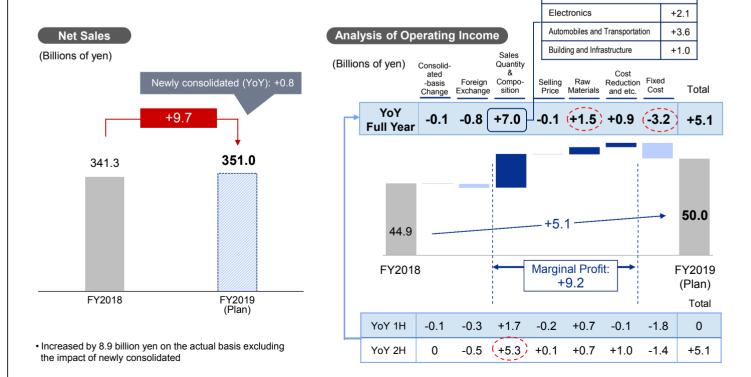
Company



FY2019 Plan: Analysis of Net Sales and Operating Income

Substantial increases in sales volumes and improvements in the product mix as the effects of strategic investment emerge in earnest; market conditions not expected to recover in the 1H

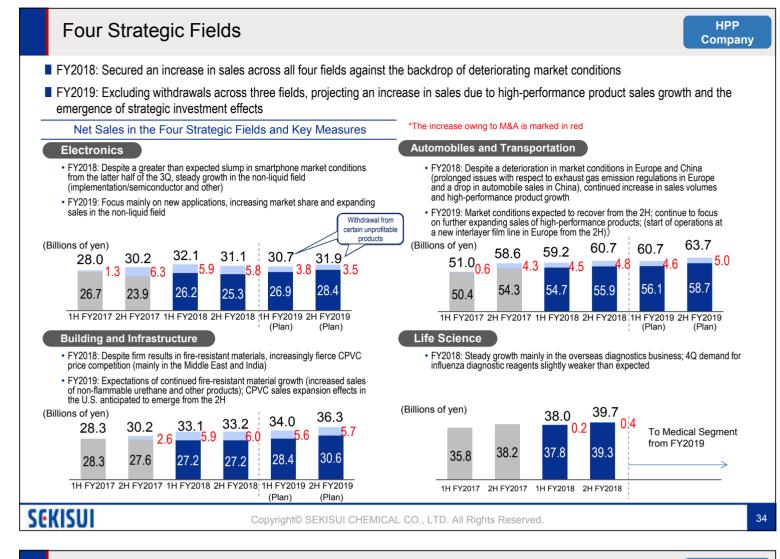
Promote measures aimed at controlling fixed costs





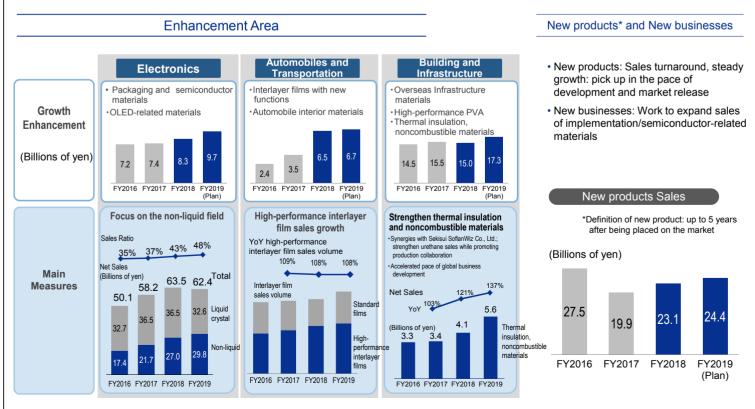
HPP Company

Breakdown



Growth Enhancement Areas and other Areas

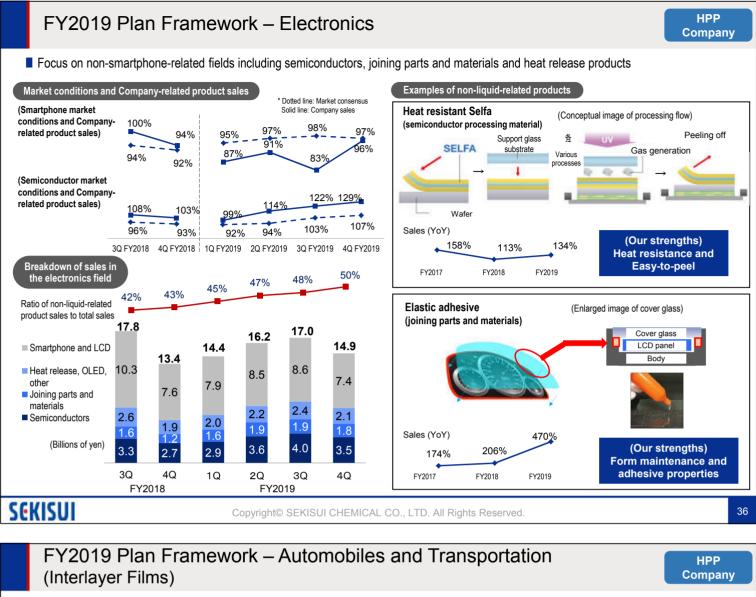
Steady overall increase in sales in growth enhancement areas; advances in new product, new business and other growth strategy mechanisms



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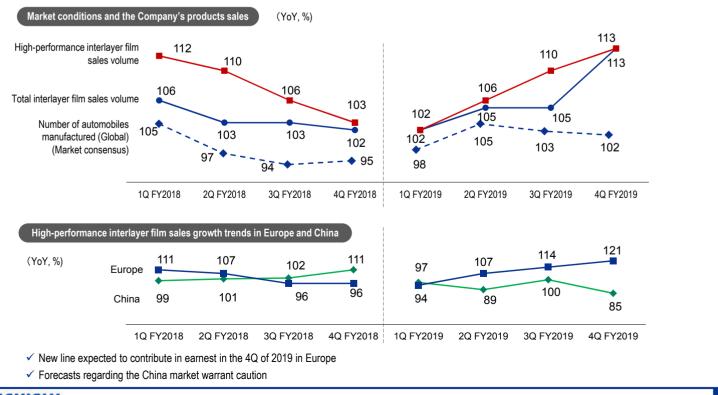
HPP

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Secure interlayer film sales that exceed global automobile market conditions; work toward stable growth

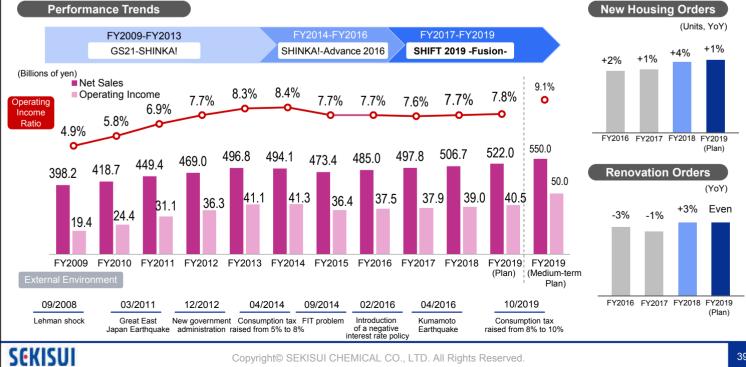
Plan especially for further high-performance interlayer film growth on the back of increased application



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Housing Company	Toshiyuki Kamiyoshi Company President
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Performance Trends

- In FY2018, increase in both sales and profit for a third consecutive fiscal year
- · Continued increase in new housing orders; also a positive turnaround in renovation orders YoY; secured an order balance for FY2019
- In FY2019, target an increase in both sales and profit for a fourth consecutive fiscal year by continuing to advance growth strategies and leveling out construction
- · Control costs in line with order trends (reduce costs, implement structural reform, etc.)



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FY2018 Results: Analysis of Net Sales and Operating Income

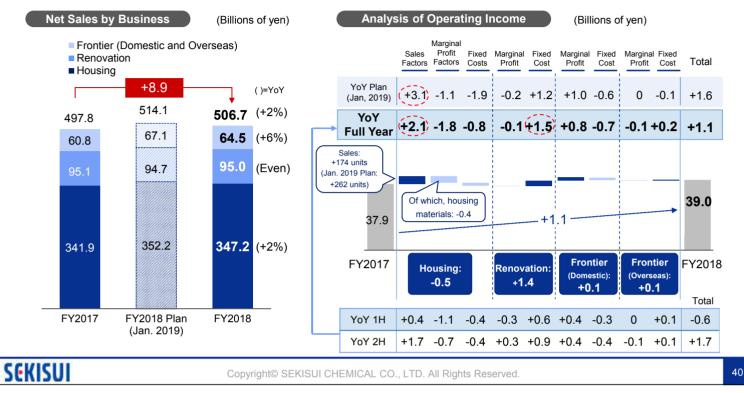
Housing Company

Housing

Company

While operating income increased YoY, result slightly below plans

- Housing: YoY increase in the number of houses sold despite falling short of plans due to concentration at the end of the period; progress with forward-looking investments aimed at securing orders in the next fiscal year
- Renovation: Progress in strengthening earning power by mainly increasing the efficiency of indirect functions
- · Frontier: Despite firm trends in the mainstay leasing business, delays in setting up new businesses in real estate operations

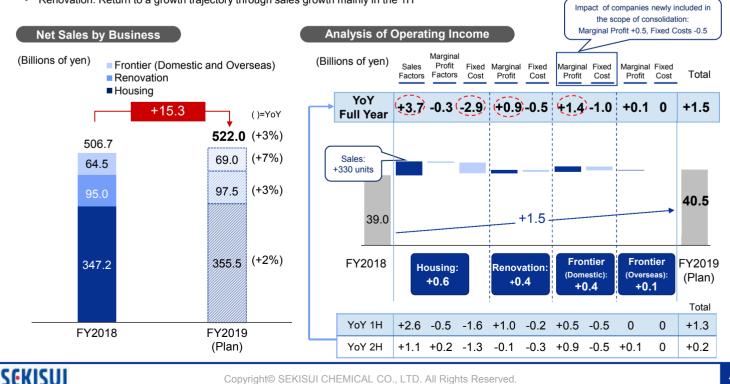


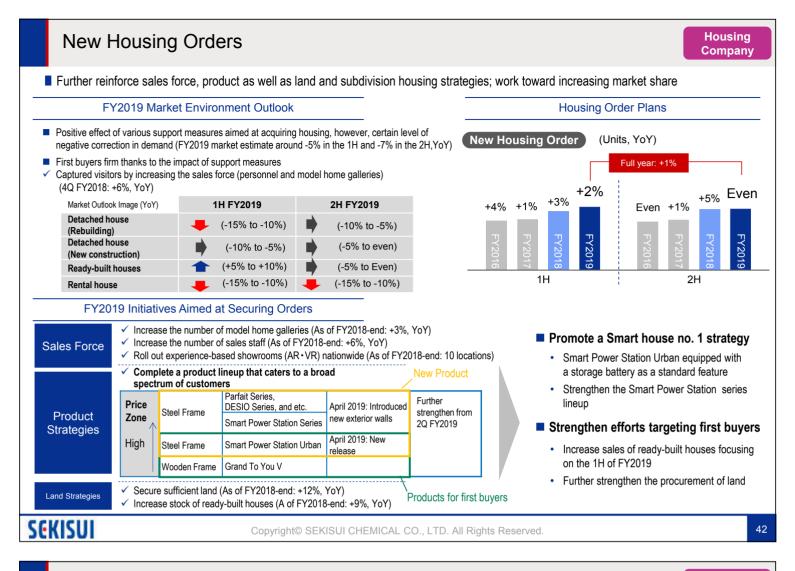
FY2019 Plan: Analysis of Net Sales and Operating Income

Work toward the continued increase in both sales and profit mainly in the Housing Business; continue to promote a growth strategy

 Housing: Target a substantial increase in the number of houses sold; further reinforce measures across three key areas (sales force, products, land and subdivision housing) in a bid to increase market share

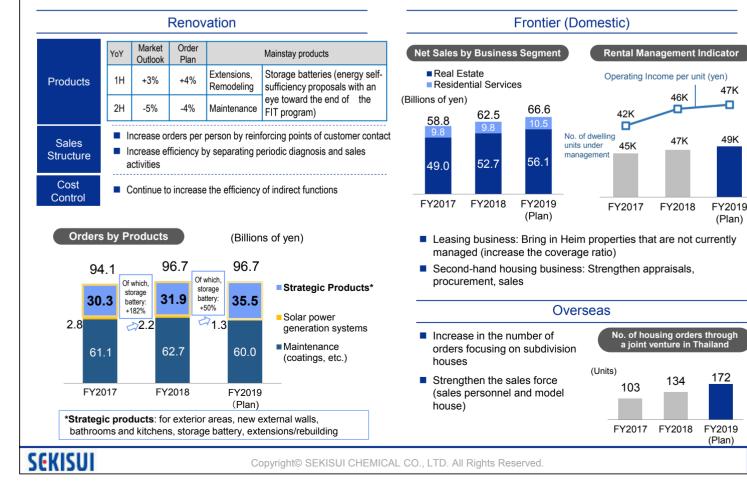
· Renovation: Return to a growth trajectory through sales growth mainly in the 1H





Renovation and Frontier (Domestic), and Overseas Business

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Urban Infrastructure and Environmental Products Company

Yoshiyuki Hirai

Company President

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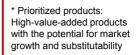
UIEP **Performance Trends** Company In FY2018, operating income fell short of plans; the Company still reported record high profit despite only a slight YoY increase In FY2019, targeting a substantial increase and fourth consecutive fiscal year of record high profit by accelerating the growth strategy Performance trends FY2017-FY2019 FY2009-FY2013 GS21-SHINKA! SHINKA!-Advance 2016 SHIFT 2019 -Fusion-Net Sales 7.0% 7.2% 6.3% 6.2% (Billions of yen) 5.3% Operating Income 0 0 2.7% 1.6% 1.5% 0.8% 0.8% 0.6% Operating -1.2% 244.0 251.5 239.2 239.2 239.9 240.3 227.7 226.3 214.5 200.0 195.6 194.6 18.0 17.0 15.0 14.8 12.8 6.5 3.6 3.0 1.8 1.3 1.5 -2.4 FY2009 FY2010 FY2011 FY2012 FY2013 FY2014 FY2015 FY2016 FY2017 FY2018 FY2019 FY2019 (Plan) (Medium-term Plan) 07-08/2020 2007 09/2008 03/2011 12/2012 04/2014 10/2019 Lehman shock Great East Japan Earthquake Consumption tax raised from 8% to 10% Tokyo Olympic Games Stricter New government Consumption tax administration raised from 5% to 8% Building Standards Law

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FY2018 Results: Analysis of Net Sales and Operating Income

- Despite steady overseas growth, operating income fell short of plans as general products struggled in Japan
 - Japan: Despite steady prioritized products growth, both the sales volumes and selling prices of general products struggled
 Japan: Sharp deceleration in industrial piping from the 4Q (impact of IT investment postponement); impact of construction work postponement

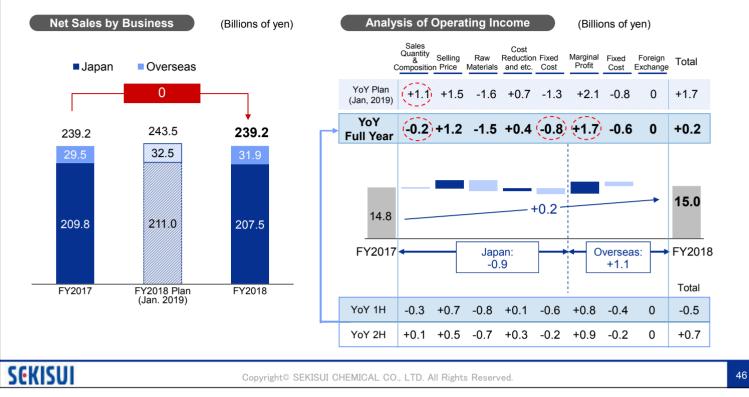
· Overseas: Steady aircraft sheet recovery; completion of investments aimed at expanding production capacity (sheets, FFU)



UIEP

Company

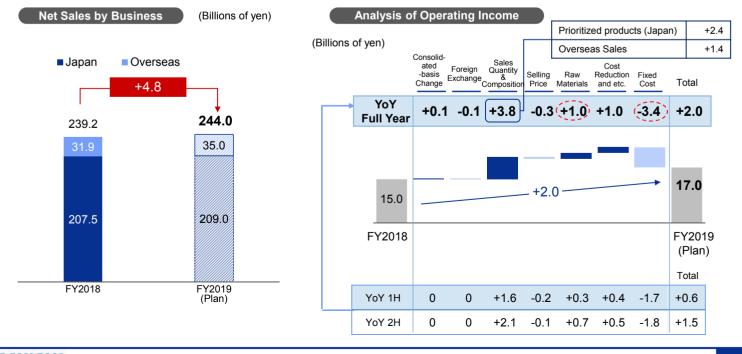
UIEP Company



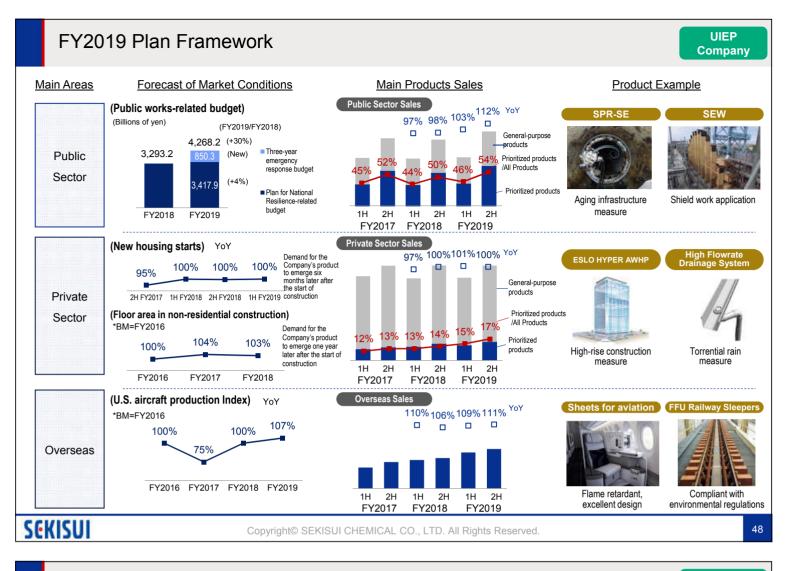
FY2019 Plan: Analysis of Net Sales and Operating Income

Plans for a substantial increase in profit due to continued overseas growth and efforts to accelerate the expansion of prioritized products sales in Japan

- · Japan: Work to accelerate the expansion of prioritized products sales; continuously introduce new products
- Japan: Work to accelerate production reorganization and structural reform of unprofitable businesses; promote improvements in general product margins
- · Overseas: Work to realize the effects of investments aimed at expanding aircraft sheet and FFU production capacity



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Three Strategic Fields

Plans for an increase in sales in the pipes and infrastructure as well as advanced materials fields; promote structural reforms in the building and living environment field

Net Sales in the Three Strategic Fields and Key Measures in FY2019

(Billions of yen)

Piping and Infrastructure

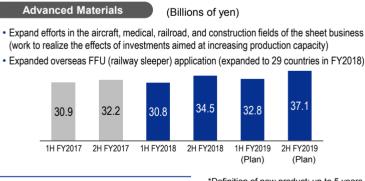
- · Expansion of prioritized and new products that enable the shortening of construction work time
- Anticipating a recovery (IT) plant demand in the 2H of FY2019
- · Commence steps to reorganize production taking into consideration conditions after the consumption tax rate hike



(Billions of yen)

- Building and Living Environment · Work to accelerate structural reforms
- · Factored in a drop in demand in the 2H of FY2019 after the consumption tax rate hike





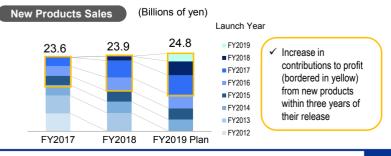
New Product* Growth

*Definition of new product: up to 5 years after being placed on the market

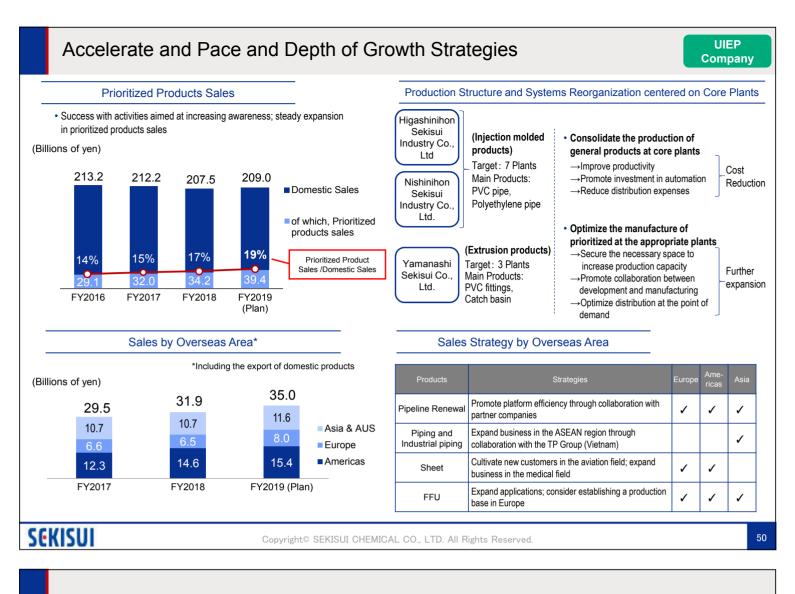
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· Contributions to profit from new products that help address social issues (climate change, the shortage of labor, etc.) materialize earlier than anticipated



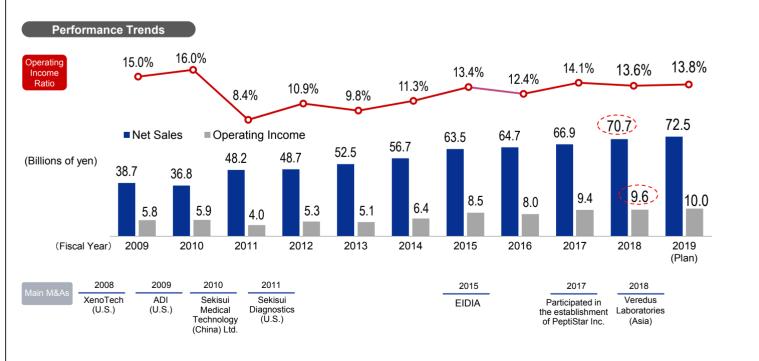
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Performance Trends

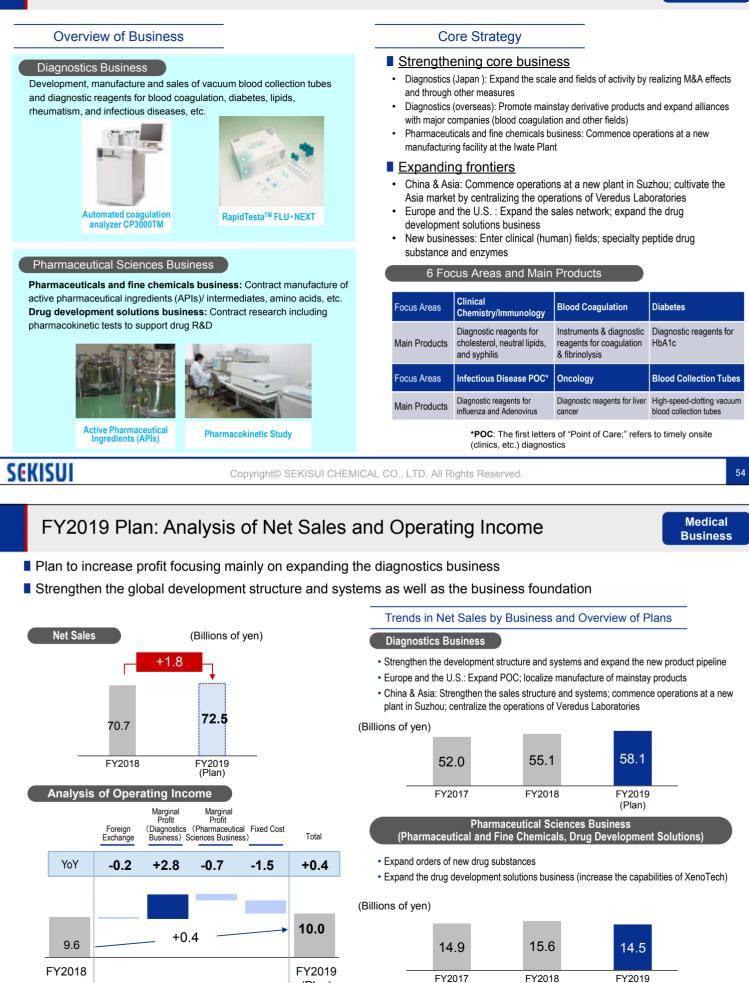
- Recognizing the substantial growth potential of the Medical Business, transferred control to the Company's headquarters in order to realize the long-term "new phase of growth" vision (net sales of ¥2 trillion and operating income of ¥200 billion in the 2020s)
- Working to accelerate the pace of growth as a new divisional company candidate



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Medical

Business



(Plan)

(Plan)

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Housing Company Results and Plan

Main data in Housing business						
		FY2018			FY2017	
	1H	2H	Annual	1H	2H	Annual
Net Sales (Billions of yen)	246.9	259.9	506.7	244.4	253.4	497.8
8 Housing	168.6	178.6	347.2	167.3	174.6	341.9
CONSOLIDATED Housing Renovation Frontier (Domestic) Real estate Residential Services	46.7	48.3	95.0	47.4	47.7	95.1
Frontier (Domestic)	30.7	31.8	62.5	28.7	30.2	58.8
Real estate	26.0	26.7	52.7	23.9	25.1	49.0
Residential Services	4.7	5.1	9.8	4.7	5.1	9.8
Overseas	0.8	1.1	2.0	1.0	0.9	1.9
1. Number of houses sold (Housing units)	5,380	5,560	10,940	5,360	5,460	10,820
Detached houses	5,030	5,170	10,200	4,940	4,940	9,880
Heim	4,080	4,200	8,280	4,200	4,070	8,270
Two-U	950	970	1,920	740	870	1,610
Apartments buildings	350	390	740	420	520	940
2. Main data						
Prices <sales detached="" houses="" subsidiaries:="">/ Unit (Millions of yen) Prices <sales detached="" houses="" subsidiaries:="">/ Tsubo</sales></sales>	30.9	31.5	31.2	31.0	31.1	31.1
Prices <sales detached="" houses="" subsidiaries:="">/ Tsubo (3.3 Square meter)(Thousands of yen)</sales>	841	852	846	832	836	83
Floor space (Square meter)	121.3	122.0	121.7	123.0	122.8	122.9
Exhibition places (Units)	429	-	430	416	-	41
Sales staff (Number of person)	2,646	-	2,515	2,495	-	2,36
Rebuilding ratio (%)*	28%	28%	28%	28%	28%	29%
Referral sales ratio (%)*	33%	36%	34%	32%	33%	33%
Rebuilding ratio and Referral sales ratio are based on time of o	orders-received.					

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Housing Company Results and Plan

2. Housing orders	E	Y2019 (Plan)		FY2018			FY2017			
		í				-				
(Millions of yen)	1H	2H	Annual	1H	2H	Annual	1H	2H	Annual	
Year-start Backlog	219,500	220,300	-	206,900	213,900	-	206,000	207,800	-	
Growth Rate	+6%	+3%	-	±0%	+3%	-	±0%	±0%	-	
New Orders	208,150	213,590	421,740	206,423	217,375	423,798	202,957	207,061	410,018	
Growth Rate	+1%	-2%	±0%	+2%	+5%	+3%	±0%	±0%	±0%	
Sales of Housing/Renovation	207,350	212,090	419,440	199,423	211,775	411,198	201,157	207,961	409,118	
Growth Rate	+4%	±0%	+2%	-1%	+2%	+1%	±0%	±0%	±0%	
Balance at the end	220,300	221,800	-	213,900	219,500	-	207,800	206,900	-	
Growth Rate	+3%	+1%	-	+3%	+6%	-	±0%	±0%	-	

3. Housing starts	FY2018				FY2016		
(Units)	1H	2H	Annual	1H	2H	Annual	Annual
Housing starts*	491,418	451,622	943,000	496,840	449,556	946,396	974,137
Privately-owned houses* (included in above) =A	146,498	149,260	296,000	148,266	133,845	282,111	291,783
Detached house sales by our company=B (Unit base)	5,030	5,170	10,200	4,940	4,940	9,880	9,560
Our share in Detached houses=B/A	3.4%	3.5%	3.4%	3.3%	3.7%	3.5%	3.3%

*"The housing starts" and "Privately-owned houses" after 2H of FY2018 are based on forecasts.

4. The ratio of the houses equipped with the high-performance specifications	FY2018				FY2016		
the high-performance specifications	1H	2H	Annual	1H	2H	Annual	Annual
Solar power generation systems installed	75%	73%	74%	75%	73%	74%	78%
Tiled exterior walls (Heim type JX)	73%	72%	73%	71%	71%	71%	67%
Storage battery installed	30%	40%	35%	21%	21%	21%	24%
Comfortable Air System	76%	79%	77%	75%	78%	76%	75%

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