



CORPORATE PROFILE

2022



SEKISUI CHEMICAL CO., LTD.

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# Innovation for the Earth

NOV

In order to establish a sustainable society, SEKISUI CHEMICAL Group creates innovations in four main domains and generates “peace of mind for the future” to support LIFE on earth.

## Residential

Providing more people with peace of mind, safety and comfort through high performance housing, housing-related services and Town and Community Development.

## Advanced Lifeline

Solving infrastructural issues and improving social infrastructure on a global scale with advanced materials and methods.

## Innovative Mobility

Providing high-value added materials for equipment which contributes to both society and lifestyles.

## Life Science

Support global health and longevity with products, systems and services which contribute to healthcare advancements.



## Plastic waste containers improve the environment of Japan's towns and cities.

In 1961, SEKISUI CHEMICAL developed and proposed the Poly-Pail, covered garbage bins made of polyethylene, for the Tokyo Metropolitan Government, which was concerned about degradation of the urban environment from waste. The mechanism whereby collection trucks gather the waste in the Poly-Pails spread throughout the city and nationwide, contributing to enhancement of urban scenery and sanitation.

# 1960s

SEKISUI DNA

# The origin of SEKISUI CHEMICAL is solving social issues.

Since its foundation, SEKISUI CHEMICAL Group has contributed to solving social issues in various areas based on the 3S Principle: Service, Speed, Superiority.

We will maintain this spirit as we pursue further growth of society and the company.

# 2020s

## Creating a sustainable society by providing strong housing.

We have supplied more than 47,000 energy self-sufficient homes\* equipped with high-capacity solar power systems and storage batteries (As of March 31, 2022).

In addition to consideration for the environment, the provisions of homes that are highly resilient in the event of a disaster or power outage contribute to the development of a sustainable society.

\* Not all electrical needs are met. Electricity must still be purchased from electric companies.

## A Better Future for Society Through ESG Management.

SEKISUI CHEMICAL Group seeks to enhance social sustainability while achieving profitable growth as a business along the strategy axis of “business growth, reform and creation centered on ESG management.” This is summarized in the ESG Management Diagram, which shows the Group’s approach to ESG Management.

### ESG Management Diagram



The diagram on the left shows the following approach.

- Aim to realize a sustainable society while achieving sustainable growth for the SEKISUI CHEMICAL Group
- Toward our vision, accelerate the three approaches for solving social issues with the three prominences as driving forces and provide the value of “peace of mind that continues into the future” in the four business domains
- Implement these together with stakeholders

## SEKISUI CHEMICAL Selected as One of the 100 Most Sustainable Corporations in the World for the Seventh Time.

Canada-based Corporate Knights Inc. assesses the sustainability of large companies around the world in all industries from the perspectives of the environment, society, governance (ESG), and others and selects the “Global 100” top companies. SEKISUI CHEMICAL has been selected fifth consecutive times and was ranked 22nd in 2022.



## Contributing to the SDGs Through Business.

In order to improve the lives of the world and the Earth's environment, one of the targets in the Group Vision, SEKISUI CHEMICAL Group seeks to resolve social issues through prominent technologies and quality and is working to contribute to the SDGs intended to create a sustainable society.





# Continuous History of Supporting the Basis of LIFE

## Innovation Story

### Polyolefin Foam Contributes to More Comfortable Lifestyles

[illegible]

Commercialized thin

A gloved hand is shown placing a sample into a multi-well plate. The plate contains several wells, some of which are already filled with colored liquids (blue, green, yellow). The background shows laboratory equipment, including a pipette and a rack.

A black and white photograph of a large industrial building, possibly a steel mill, with a tall smokestack. In the foreground, there are railroad tracks. The building has a long, low profile with multiple gabled sections. The smokestack is tall and slender, rising from the center of the building. The overall scene is industrial and historical.

A black and white photograph showing a person's hands pouring a liquid from a can into a small, dark container. The can is tilted, and the liquid is being poured out. The person's hands are visible, holding the can and the container. The background is dark.



**2001**  
Implemented  
Divisional  
Company  
Organization  
System

Housing  
Company

A black and white photograph showing a line of several trucks parked in front of a large, multi-story building. The trucks are white with dark lettering. The truck in the foreground is clearly labeled 'HARVEY' on its side. The building in the background has a prominent gabled roof and multiple windows. The scene appears to be a parking lot or a staging area for a construction or industrial project.



Owing to our unique proprietary construction technologies we achieve high performance, quality, and cost-effective home building. These technologies also enable us to conduct most of all home construction processes at our factories. Under the labor shortages during the period of rapid growth in Japan, this contributed to the supply of high-quality, low-cost housing. We have sold approximately 650,000 houses to date, of which more than 220,000 are equipped with solar power systems (as of March 31, 2022). We continue to evolve by providing housing with enhanced resilience functions including storage batteries and drinking water storage systems.

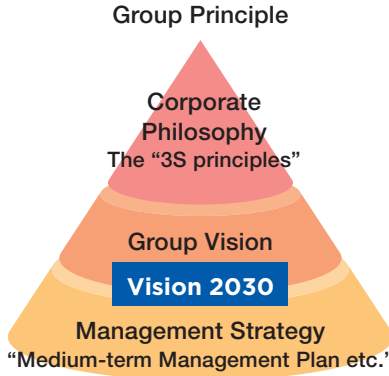


Company Overview

# SEKISUI CHEMICAL

## Group's Principle

Our Group Principle comprises the Corporate Philosophy, Group Vision, and Management Strategy. We also established a long-term vision, "Vision 2030", as a bridge to link the Corporate Philosophy and Group Vision with the Management Strategy.



Corporate Philosophy

### The "3S principles" (Service, Speed, Superiority)

Service

Speed

Superiority

At SEKISUI, we serve our stakeholders by creating social, environmental and economic value through responsible business practices.

At SEKISUI, we accelerate innovation by eagerly taking on new challenges, adapting to change and staying ahead of the times.

At SEKISUI, we contribute to society by helping to solve social issues with our superior technologies and quality.

**SEKISUI CHEMICAL Group Badge**

The 3S's are arranged within a hexagon representing the chemical symbol for benzene and evoking the Chinese character for water.

Group Vision

Through prominence in technology and quality, SEKISUI CHEMICAL Group will contribute to improving the lives of the people of the world and the Earth's environment, by continuing to open up new frontiers in residential and social infrastructure creation and chemical solutions.

Vision 2030

Aiming to double our business capacity (sales of JPY2 trillion, operating income ratio of 10% or more) by 2030 by expanding contributions to resolving social issues through "business growth, reform and creation, centered on ESG management".

### Innovation for the Earth

In order to realize sustainable society, we support the basis of LIFE and will continue to create "peace of mind for the future".

### Sales ¥2 trillion

Operating income ratio: 10% or higher

Business growth, reform and creation, centered on ESG management

Residential (Housing)

Advanced Lifeline (Social Infrastructure)

Innovative Mobility (Electrics / Mobility)

Life Science (Health and Medical)

Next frontier

Process Creation and Adaptability

Employee Active Participation

Corporate Governance

Vision Statement

Target

Strategic Direction

Domains

Capabilities

### Medium-term Management Plan Drive 2022

Management Strategy

Policy

Drive sustainable growth, reform, and preparation toward realization of Vision 2030

Basic Strategy

- » Promote ESG management and sustainable enhancement of corporate value
- » "Three Drives" ("Existing Business Drive", "New Business Drive", "Business Base Drive")
- » Accelerated by Fusion & Digital transformation

See "Group Principle" on the Website for details

Group Slogan

### A new frontier, a new lifestyle.

The Group Slogan expresses our commitment to adhering to the stance and mindset contained in the Corporate Philosophy and Group Vision.

In accordance with this slogan, we seek to create a new world through the characteristic principles of SEKISUI CHEMICAL Group (Service, Speed, Superiority) and maintain a strong corporate presence for 100 years and beyond.

## Organizational Structure

SEKISUI CHEMICAL is made up of three Companies and the Headquarters. SEKISUI CHEMICAL Group comprises SEKISUI CHEMICAL and its affiliated companies (including 95 domestic subsidiaries and 78 overseas subsidiaries\*).  
\*As of March 31, 2022

SEKISUI CHEMICAL CO., LTD.

### High Performance Plastics Company

Affiliates under the authority of the High Performance Plastics Company

12 domestic companies	49 overseas companies
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See page 9 for details →

### Urban Infrastructure & Environmental Products Company

Affiliates under the authority of the Urban Infrastructure & Environmental Products Company

32 domestic companies	14 overseas companies
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See page 11 for details →

### Housing Company

Affiliates under the authority of the Housing Company

42 domestic companies	3 overseas companies
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See page 13 for details →

### Headquarters

Affiliates under the authority of the Headquarters

9 domestic companies	12 overseas companies
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See page 15 for details →

Companies accounted for by equity method: 8    Affiliate companies: 9

07

08



# 01 High Performance Plastics Company

Electronics | Mobility | Building and Infrastructure materials | Industry

The High Performance Plastics Company contributes to solving social issues and globally supplies advanced, high-performance materials that advance customer products and services.

## Electronics

We supply products such as fine particles, sealants and adhesives, and tapes and films that have functions including conductivity and insulation, thermal management, gap formation, and cushioning and protection for use in various types of displays, electrical devices, communications equipment, circuit boards, and semiconductors.



Plastic core conductive particles



Sealing agents for displays



Heat resistant, protective, and high-adhesion easy-release tape for semiconductor processing



Ultra-thin foam for smartphones and wearable electric devices

## Mobility

In addition to products such as interlayer film for laminated glass, foams for automobile interior parts, molded products, and tapes, we supply heat release materials and electromagnetic wave protection materials for electric and autonomous driving devices. We also supply aircraft and UAV (Unmanned Aerial Vehicle) interior and exterior parts and carbon fiber reinforced plastic molded products.



Interlayer film for laminated glass



Automobile interior materials (foams, etc.)



Heat release materials for EV



Carbon fiber composite molded products (photo: Storage compartment joining unit for aircrafts)

## Building and Infrastructure materials

We supply materials and products that contribute to the safety and durability of buildings and infrastructure and to solving social problems, such as resin raw materials for heat-resistant pipes, fire-protection, non-combustible, and heat insulating materials, and rainwater storage materials.



Chlorinated PVC resin compound



Fire-resistant material



Non-flammable polyurethane foam



Material for underground rainwater storage systems

## Industry

We supply products created from cutting-edge technologies, such as adhesives and packaging tapes for various industries and plastic containers for use in daily life and throughout society.



Packaging tapes



Hot melt adhesives



Nursing care materials



Recycled plastic containers

## Concept Car Produced! Contributes to Advancement of CASE

The Company produced a concept car equipped with some 40 different types of SEKISUI CHEMICAL Group products that can contribute to the advancement of CASE,\* a trend in the automotive industry.

\* CASE stands for Connected, Autonomous, Shared/Service, Electric



See the Website for details



# 02 Urban Infrastructure & Environmental Products Company

Piping and Infrastructure | Building and Living Environment | Advanced Materials

We contribute to the development of safe and convenient infrastructure and water environments.



## Piping and Infrastructure

We supply a wide range of piping materials, including water supply/drainage and air conditioning pipes for residences and buildings, valves and high performance pipes for plants, and other pipes for water supply/sewerage in the public sector, for agricultural water, and for electricity and gas supply systems. In addition to construction materials for repair, rehabilitation, and renewal to help solve the social issues of aging infrastructure, we also provide "manhole toilets" and other products for use in the event of a disaster.



Pipes for water supply/drainage

Valves and piping materials for industrial plants



Pipes for drainage of air conditioners



Pipeline renewal systems, parts and materials

## Building and Living Environment

We provide components for building interiors such as prefabricated baths, nursing-care/self-reliance equipment, plastic tatami mats, and plastic decorative sheets for walls and furnishings, as well as exterior products such as rain gutters.



Prefabricated bath



Nursing-care/self-reliance equipment



Plastic tatami mats



Rain gutters

## Advanced Materials

We supply functional plastic sheets for aircraft cabin interiors, construction machinery exteriors and medical equipment casings, synthetic lumber for railroad sleepers, sound insulation materials, and other materials for air and rail transport infrastructures. High performance containers are also provided for medical and industrial use.



For aircraft cabin interiors

For medical equipment casings



High performance containers



Synthetic lumber for railroad sleepers, Sound insulation materials

## Additional labor-saving in air conditioning construction for public buildings

ESLON Hyper CH, is a high-performance polyethylene tube for air condition piping that is ideal for cold and hot water applications. It boasts excellent durability and corrosion resistance, so there are no concerns about corrosion or leaks, and it is lightweight and can be installed quickly.



See the Website for details



# 03 Housing Company

Housing | Stock |  
Town & Community Development |  
Residential Service

We conduct business based on the principle of providing environmentally-friendly housing for safe and comfortable living for at least 60 years.

## Housing

We utilize modular construction methods that use factory production to build steel framed and wooden modular housing that take into consideration comfort, safety and security, environmental friendliness precisely in accordance with design specifications. We have a factory in Thailand and plan to develop the Thai housing market and expand into neighboring countries.



Steel framed modular house (SEKISUI HEIM)



Wooden modular house (SEKISUI Two-U Home)



Housing factory in Thailand

## Stock

We also offer home renovations to owners of SEKISUI HEIM and SEKISUI Two-U Home residences tailored to each customer's stage in life using a long-term support system. In addition, we provide comprehensive solutions to all real estate needs, including purchase and resale, brokerage, and management and guarantee of apartments and condominiums.



Owner support



Renovation



Rental housing management and real estate brokering



Purchase and resale

## Town and Community Development

We offer our detached houses and HEIM SUITE brand of condominiums and use SEKISUI CHEMICAL Group products and services including construction and civil engineering materials to implement the SEKISUI Safe & Sound Project to provide the safe, secure, environmentally-friendly, and sustainable towns representative of SEKISUI CHEMICAL Group in collaboration with local government and other companies.



ASAHA Leadtown



Higashi Matsuyama Leadtown



HEIM SUITE Tsukuba Kasuga



HEIM SUITE Nishi-Chiba

## Residential Service

We supply buildings and services to suit every life stage including construction and operation of housing for the elderly with support, nursing care services, interior and exterior plan proposals, and sale of related goods.



Housing for the elderly with support



Exterior



Interior

## Creating the High-Quality Indoor Environments Essential for the New Normal

We are responding to life under the new normal, a new requirement in the era of the 100-year lifespan. We enable people to spend long periods at home comfortably and with peace of mind through means such as ensuring comfortable interior air and thermal environments with our unique ventilation and air conditioning system for all rooms, fixtures and floor coverings with anti-viral treatment,\* and ventilation and air conditioning rooms that can be used even during rest times.

\* Not necessarily effective against all viruses.



See the Website for details





# 04 Medical business

Diagnostics | Pharmaceutical Sciences

To raise the quality of life of people around the world, we are providing optimal solutions using the power of science.



SEKISUI

## Diagnostics

We handle various kinds of analyzers and in vitro diagnostics with a focus on the blood coagulants, lifestyle diseases, and infectious diseases sectors and plastic vacuum blood collection tubes.



Reagent for the measurement of cholesterol



Plastic vacuum blood collection tubes



SARS coronavirus antigen kit



Analyzers

## Pharmaceutical Sciences

We mainly provide contract manufacturing services to pharmaceutical companies by manufacturing active pharmaceutical ingredients (APIs), intermediates, and pharmaceutical grade amino acids. In addition, we support comprehensive drug development for pharmaceutical companies and academia with our advanced technological capabilities. At our facility in the United Kingdom, we have started our contract development and manufacturing organization (CDMO) business for biopharmaceuticals made from microbial recombinant and provide this service to the global market.



APIs



Drug development solutions services



Raw materials for biopharmaceutical products

# New business and new technology development by Corporate R&D

Corporate R&D is developing businesses that will become the future core business (next frontiers) for SEKISUI CHEMICAL Group.

We are focusing on creating innovations that can contribute to solving social issues, primarily in areas such as the environment and energy.

## Bio-refinery

We developed technology that uses microorganisms to convert gas generated by waste incinerators into ethanol. Working in collaboration with government and other companies, we seek to start test production in fiscal 2022 and launch full-scale production and business in fiscal 2025. In the future, we will create a resource recycling society without dependence on fossil fuels.



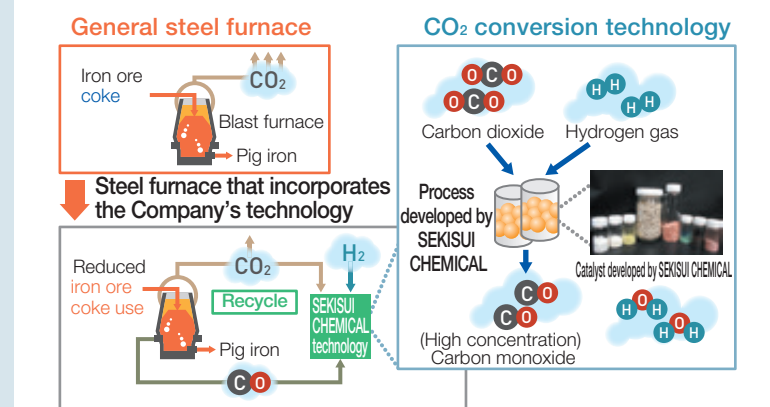
\* Please follow the rules of the local government when separating waste.



Kuji Demonstration Plant

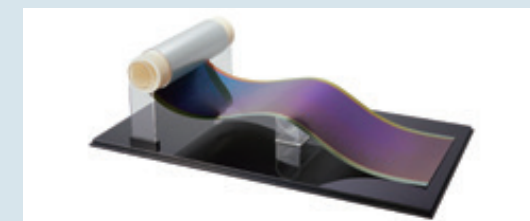
## Use of CO<sub>2</sub> in the Steel Industry

We are developing technology for the separation from gas, collection, and reuse of CO<sub>2</sub> emitted when producing steel and have started international joint research and development with ArcelorMittal, S.A., a world-leading steel and mining company, on carbon recycling for use in steel processing.



## Perovskite Solar Cells

We are developing perovskite solar cells to support the use of renewable energy. Because of their light weight, such cells can be installed on the walls of buildings and other structures and the roofs of plants and so on with weight restrictions.



## Stationary Lithium-Ion Batteries

We have established mass production technologies for large, thin lithium-ion batteries that have high safety, and have started commercialization as stationary storage battery products for housing that are placed indoors. These are innovative products that simultaneously achieve high capacity, long cycle life, high safety, and space-saving compactness.





Technology Platform

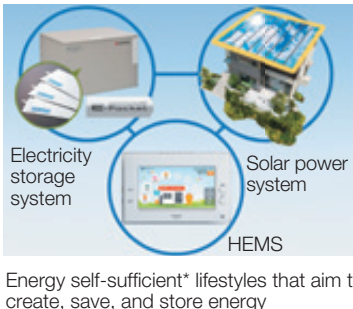
The Origins of SEKISUI CHEMICAL Group’s Innovation: 28 Technological Platforms

Six essential technology groups related to the “Residential and Social Infrastructure Creation” and “Chemical Solutions” business fields as well as 28 more specific technological platforms (TPF) form the foundations of our value creation. We are refining each of these technologies while combining multiple TPFs to create the prominent products and services described below in order to develop new markets and fields.

Achieving Peace of Mind Even During Disasters Without Purchasing Electricity as Far as Possible!

Energy self-sufficient homes\* New Smart Power Station FR GREENMODEL

High-capacity solar power systems, film-type storage batteries, and home energy management systems (HEMS) are installed on modular frames with high earthquake resistance, high heat insulation, and high airtightness. Lifestyles that use natural energy as far as possible contribute to the global environment, and at the same time, allow continued occupation of homes with peace of mind during disasters. \* Not all electrical needs are met. Electricity must still be purchased from electric companies.



Energy self-sufficient\* lifestyles that aim to create, save, and store energy

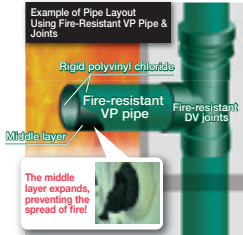
TPF
Housing production/construction/method
×
Energy management
×
Acoustic/thermal/air quality management
×
Infrastructural/functional materials
Etc...

Expansion Prevents the Spread of Fire!

ESLON Fire-Resistant VP Pipe –Rigid PVC Pipes and Fittings for Structures

Fire-resistant VP pipe is PVC pipe with a three-layer structure. The interior and exterior surfaces are rigid PVC, and the middle layer is a special composition that expands greatly at high temperature and forms a heat insulating and fire resistant layer, creating the industry’s first fire-resistant plastic pipe. A separate fire-proofing coating is not needed, increasing the efficiency of building construction.

TPF
Polyvinyl chloride
×
Infrastructural/functional materials
×
Plastic molding, Composite molding
Etc...



Contributes to Higher Healthcare Quality through Faster and More Precise Testing!

Nanopia IL-2R blood-soluble interleukin -2 receptor test reagent

Highly-precise fine particles (latex) and antibody acquisition and purification technology enable appropriate diagnosis and follow-up of blood cancers as well as simpler and faster testing.

TPF
Clinical diagnostics
×
Microparticles

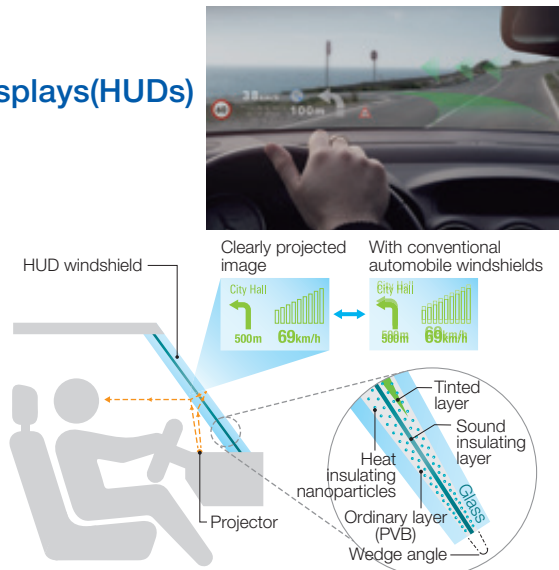


Contributes to the Enhanced Safety and Comfort of Automobiles!

S-LEC Sound and Solar Film-W: wedge-shaped sound insulation/ heat shielding interlayer films for Head Up Displays(HUDs)

Wedge-shaped interlayer films for HUDs are used to display necessary information on automobile windshields and also have sound and heat insulating functions. By combining various technologies including wedge angle control technology, multilayer extrusion technology, and raw material mixing and nano-dispersion technology, we achieved multiple functions at high levels, contributing to the enhancement of automobile comfort and safety.

TPF
PVA/PVB
×
Microparticles
×
Precise molding
×
Surface treatment, multilayer
Etc...



Contributes to Stable Conduction Performance and Quality in Displays and Electronic Devices!

Micropearl AU: plastic core conductive particle

Micropearl AU features uniform particle diameter and is formed with a metal surface layer with a uniform thickness. When inserted them between electrodes, it exhibits conduction and gap control functions, making it an essential product for electronic devices. Micropearl AU is commonly used in liquid crystal panels, organic EL displays, and other display types.



Small-diameter particles on the order to several microns (1/1000 of a millimeter)

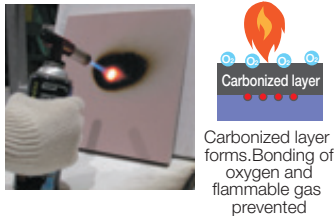
TPF
Conductive/insulating material
×
Microparticles
×
Surface treatment, multilayer

Controls the Spread of Fire during and after Construction!

PUXFLAME certified non-flammable heat-insulating urethane foam that is foamed on-site

This heat-insulating foam, the first organic material certified in Japan as non-flammable, uses proprietary resin combination technologies and can be foamed on-site. It can curtail the spread of fire after construction and even prevent the occurrence and spread of fire from ignition sources during construction and contributes to shorter installation times.

TPF
Infrastructural/functional materials
×
Filler compounding
×
Infrastructure construction/method
Etc...

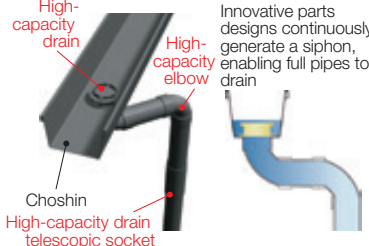


Proprietary Rain Water Drain Pipe Design Achieves High Drainage Performance, Ease of Installation, and Economy!

ESLON Large High-Capacity Drainage System

The ESLON Large High-Capacity Drainage System combines a “Choshin” rain gutter with a high-strength, low-expansion PET ultra-extruded sheet core and specially-developed parts. The original drain system design uses the siphon principle to achieve high drainage capacity, which makes it possible to reduce the size and number of downpipes compared to earlier systems, offering exceptional ease of installation and economy and contributing to solving various social issues.

TPF
Plastic molding
×
Surface treatment, multilayer
×
Infrastructure design
Etc...





## Global

# SEKISUI CHEMICAL Group Around the World

SEKISUI CHEMICAL Group became the Japanese first manufacturing company to establish a production site in the United States in 1963 and has actively developed its overseas business ever since.

Today, overseas sales are 327.3 billion yen, accounting for one-quarter of the total. We have set a target of 1 trillion yen in fiscal 2030 and are working to expand business and social contribution in various regions and areas.

## Undertaking Business as well as Environment Protection Measures Globally

SEKISUI CHEMICAL Group sets a group-wide SEKISUI Environmental Week when it undertakes environment protection activities in various regions around the world.



Measures to remove invasive plants from Central Park in New York City



Mangrove afforestation in Thailand

## Europe

Number of companies

16

Sales

73.1 billion yen

## Asia

Number of companies

39

Sales

136.4 billion yen

## Japan

Sales

830.6 billion yen

## North America

Number of companies

18

Sales

107.3 billion yen

## Europe area

### Promoting Innovation at a Large Site in the Netherlands

The Group has numerous production sites for interlayer films, foam, rain gutters, and other products in the Netherlands, a major base for the Group. In 2017, we created a research center to promote open innovation regarding mobility-related products.

In 2020, we increased interlayer film production capacity and constructed a new plant for heat release materials. We will be enhancing our presence even further, such as planning to construct a new plant for synthetic wood for railway sleepers from 2022 onward.



The Brightlands Chemelot Open Innovation Campus, home of the research center

## ASIA area

### Tackling the Challenges of Popularizing Industrialized Housing in Thailand

We have been active in the residential housing business in Thailand since 2009 through a joint venture with Siam Cement Group, one of Thailand's largest conglomerates. We are steadily gaining recognition in Thailand through the high performance and after-sales service developed in Japan.



House production factory completed in 2013

## Others (Australia, Latin America)

Number of companies

5

Sales

10.3 billion yen

### Answers to Each of the Water Infrastructure Issues in Different Countries

We supply renewal materials that solve the problem of aging sewer pipes in developed countries including Europe, the U.S., Australia, and South Korea. We have been supplying pipe materials, mainly for new construction, in Vietnam since 2017 through a local tie-up company. We also produce chlorinated polyvinyl chloride resin, the raw material for heat-resistant pipe, in Thailand and are developing business according to the needs of each country.



Pipe renewal construction in the United States



Business tie-up with Tien Phong, a leading pipe manufacturer in Vietnam

## America area

### Contributing to the Development of the Aviation Industry, Primarily in North America

In the United States, we produce molding plastic sheets for aircraft interior parts and carbon fiber reinforced plastic moldings for interior and exterior use. This business contributes to aircraft safety, comfort, and energy savings.



Examples of uses for plastic sheets for molding



Storage compartment joining unit

## Beyond the border

### Polyolefin Foam Has Numerous Applications Worldwide

Polyolefin foam is a representative product of SEKISUI CHEMICAL Group. We have production sites in various regions around the world to supply products to a diverse range of industries including automobiles, electronics, and construction.



Supplies Thermobreak brand pipe and structural thermal insulation in Southeast Asia

### On-site Healthcare Support to Contribute to the Health of People Throughout the World

In the medical business, we engage in the testing, healthcare, and drug development support businesses in the U.S., Europe, and Asia, just as in Japan, contributing to the healthy and enriching lives of people throughout the world. We are expanding this business, including the commencement of operation of a diagnostic reagent production plant in China in 2020.



A subsidiary in Singapore developed a novel coronavirus test kit and is contributing to local infection-related border control measures

## The Stuff of Sustainable Dreams

The Stuff of Sustainable Dreams series of corporate advertisements run in the electronic version of the Wall Street Journal can be viewed online.

SEKISUI

WSJ CUSTOM CONTENT



\* Sales is on a consolidated basis for FY2021. The number of companies is on a consolidated plus non-consolidated basis as of March 31, 2022.



## Sports Activities

# Tackling Global Challenges in Sports Too!

SEKISUI CHEMICAL is actively involved in sports. The SEKISUI CHEMICAL Female Athletics Group (commonly known as the SEKISUI Fairies), established in 1997, earned its first victory in the All Japan Women's Corporate Ekiden (road relay) Race in 2021. Many of our employees have represented Japan in international competition, including Hitomi Niiya and Ran Urabe, who competed in the Tokyo Olympic Games. In addition, we support tennis player Yasutaka Uchiyama and table tennis player Hina Hayata (under Nippon Life). We are committed to continuing our support for athletes who compete on the world stage.



The SEKISUI CHEMICAL Female Athletics Group



Tennis player Yasutaka Uchiyama

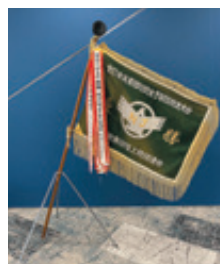


Table tennis player Hina Hayata (under Nippon Life)



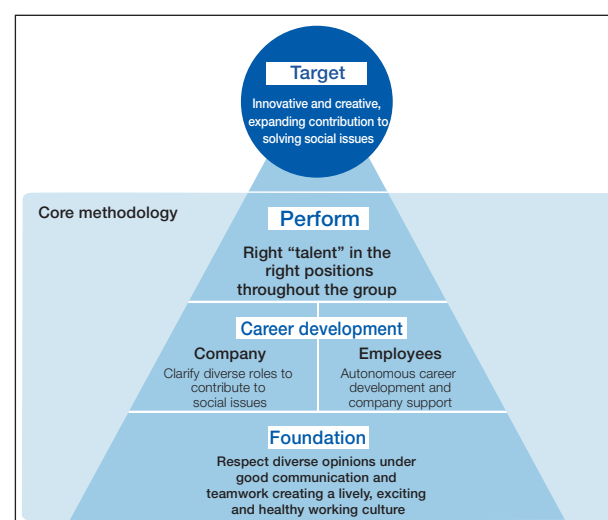
## Generating Enthusiasm through "Chosen no TASUKI"

As a part of our support for sports, we make every effort to encourage athletes, and the recipients of our support do their very best. The cheering audience, seeing the athletes take on challenges, is also inspired. Each side gives and receives. We place particular importance on this cycle of enthusiasm.

## Human Resources

# Contributing to Solving Social Issues through Business by Developing Prominent Human Resources and Assigning Them to the Most Suitable Positions.

Based on the idea that employees are "precious assets bestowed on us by society," SEKISUI CHEMICAL Group provides various opportunities that support the career autonomy of each individual and refinement of their specialties and also creates forums where employees can perform various missions and tackle challenges with social significance with the aim of creating an image in which employees and the company work together to take on the challenges of solving social issues and contributing to society.



## Company Data

<b>Name</b>	SEKISUI CHEMICAL CO., LTD.
<b>Establishment</b>	March 3, 1947
<b>Paid up Capital</b>	100,002 million yen
<b>President and Representative Director</b>	Keita Kato
<b>Corporate Headquarters</b>	Osaka Head Office 2-4-4 Nishitemma, Kita-ku, Osaka City, Osaka 530-8565 Japan Tokyo Head Office 2-10-4 Toranomom, Minato-ku, Tokyo 105-8566 Japan
<b>Number of Employees</b>	26,419 (as of March 31, 2022; on a consolidated basis)
<b>Details of Business (consolidated)</b>	Manufacture, construction, and sale of prefabricated modular houses; renovation and other home services; manufacture and sale of plastic products for various industries including construction, civil engineering, automobiles, and electronic devices; manufacture and sale of in vitro diagnostic reagents and test equipment; and other business

View a movie presenting an overview of SEKISUI CHEMICAL



## Origin of company name

The company name SEKISUI originated in an expression used in Sun Tzu's *Art of War*, the oldest classic Chinese military treatise, which means pent-up water, as in the water retained by a dam. From the viewpoint of ensuring successful corporate activities, we understand the term to mean "The victor of a battle is determined in one fell swoop and with tremendous force at a speed of the pent-up waters bursting into a chasm thousand fathoms deep. To be victorious in battle, you have to establish such strategies that will enable you to win in advance".

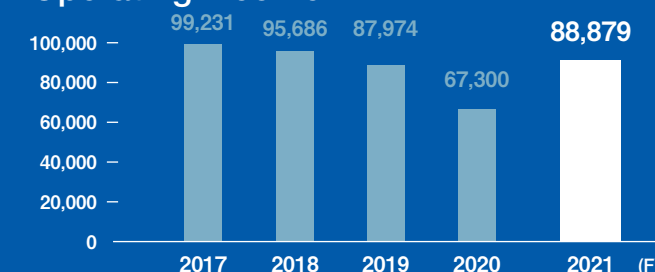


## Financial Data on a consolidated basis

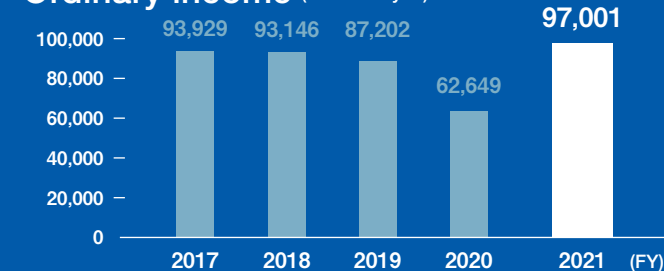
### Net sales (million of yen)



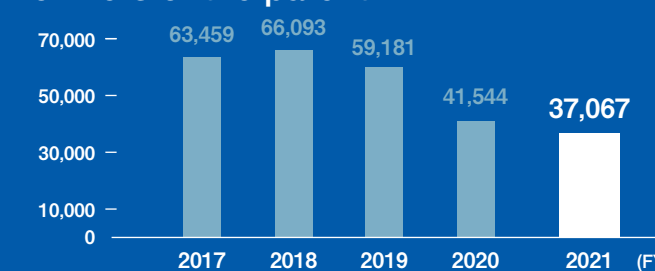
### Operating income (million of yen)



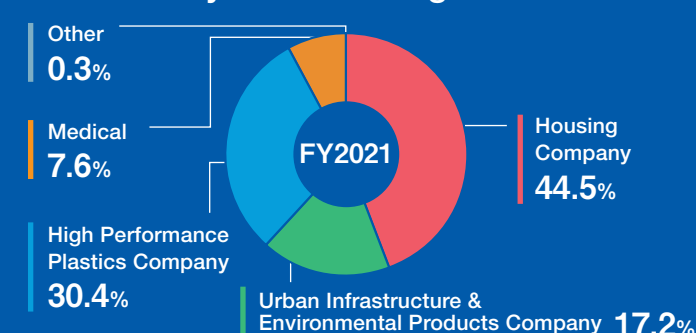
### Ordinary income (million of yen)



### Net income attributable to owners of the parent (million of yen)



## Net sales by business segment



## Net sales by area

