

# CORPORATE PROFILE 2023

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# Innovation for the Earth

2020

In order to establish a sustainable society, SEKISUI CHEMICAL Group creates innovations in four main domains and generates “peace of mind for the future” to support LIFE on earth.

## Residential

Providing more people with peace of mind, safety and comfort through high performance housing, housing-related services and Town and Community Development.



## Advanced Lifeline

Solving infrastructural issues and improving social infrastructure on a global scale with advanced materials and methods.



## Innovative Mobility

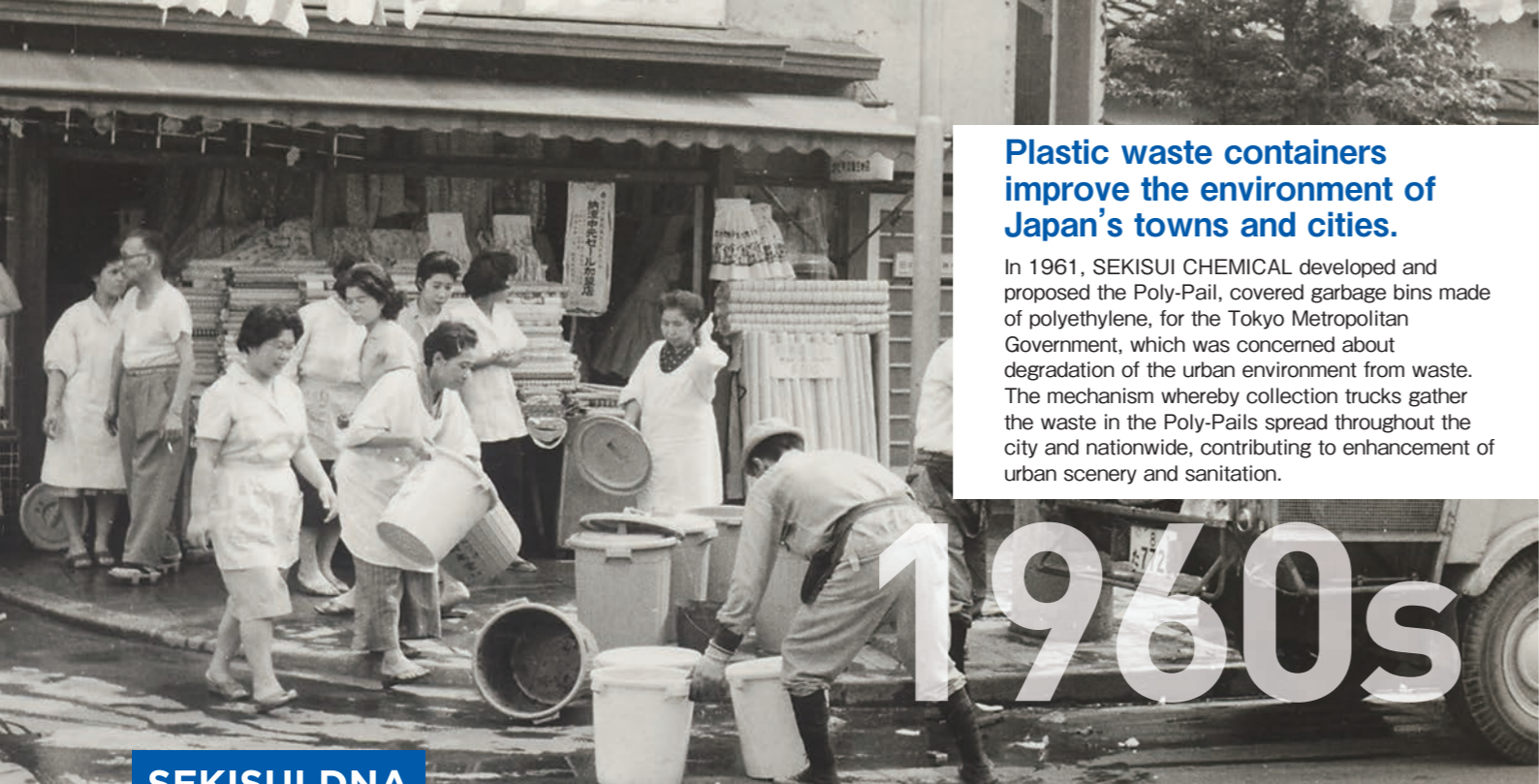
Providing high-value added materials for equipment which contributes to both society and lifestyles.



## Life Science

Support global health and longevity with products, systems and services which contribute to healthcare advancements.





**Plastic waste containers improve the environment of Japan's towns and cities.**

In 1961, SEKISUI CHEMICAL developed and proposed the Poly-Pail, covered garbage bins made of polyethylene, for the Tokyo Metropolitan Government, which was concerned about degradation of the urban environment from waste. The mechanism whereby collection trucks gather the waste in the Poly-Pails spread throughout the city and nationwide, contributing to enhancement of urban scenery and sanitation.

1960s

SEKISUI DNA

# The origin of SEKISUI CHEMICAL is solving social issues.

Since its foundation, SEKISUI CHEMICAL Group has contributed to solving social issues in various areas based on the 3S Principle: Service, Speed, Superiority. We will maintain this spirit as we pursue further growth of society and the company.



2020s

**Creating a sustainable society by providing strong housing.**

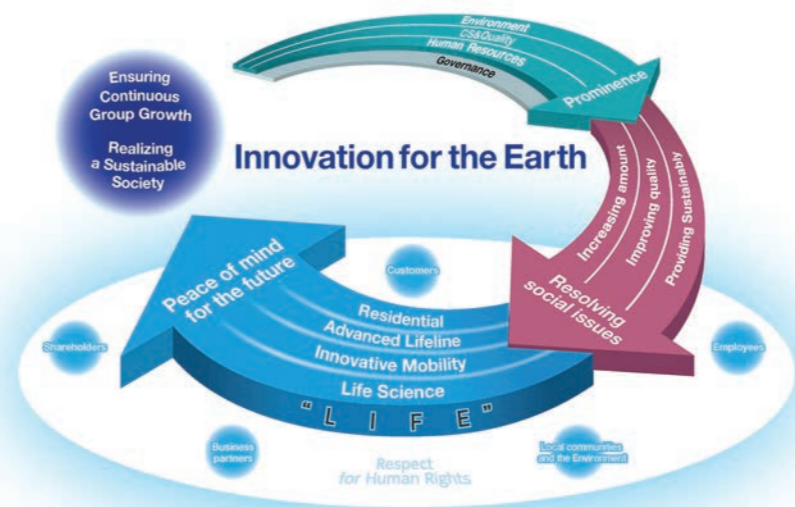
We have supplied more than 60,000 energy self-sufficient homes\* equipped with high-capacity solar power systems and storage batteries (as of March 31, 2023). In addition to consideration for the environment, the provisions of homes that are highly resilient in the event of a disaster or power outage contribute to the development of a sustainable society.

\* Not all electrical needs are met. Electricity must still be purchased from electric companies.

## A Better Future for Society through ESG Management.

SEKISUI CHEMICAL Group seeks to enhance social sustainability while achieving profitable growth as a business along the strategy axis of "business growth, reform and creation centered on ESG management." This is summarized in the ESG Management Diagram, which shows the Group's approach to ESG Management.

ESG Management Diagram



The diagram on the left shows the following approach.

- Aim to realize a sustainable society while achieving sustainable growth for the SEKISUI CHEMICAL Group
- Toward our vision, accelerate the three approaches for solving social issues with the three prominences as driving forces and provide the value of "peace of mind that continues into the future" in the four business domains
- Implement these together with stakeholders

## SEKISUI CHEMICAL Selected as One of the 100 Most Sustainable Corporations in the World for the Eighth Time.

Canada-based Corporate Knights Inc. assesses the sustainability of large companies around the world in all industries from the perspectives of the environment, society, governance (ESG), and others and selects the "Global 100" top companies. SEKISUI CHEMICAL has been selected sixth consecutive times and was ranked 84th in 2023.



## Contributing to the SDGs through Business.

In order to improve the lives of the world and the Earth's environment, one of the targets in the Group Vision, SEKISUI CHEMICAL Group seeks to resolve social issues through prominent technologies and quality and is working to contribute to the SDGs intended to create a sustainable society.



# Continuous History of Supporting the Basis of LIFE

As a manufacturer, we actively pursue technological innovation and create products and services that provide important support for fundamental LIFE of individuals and society.

### Innovation Story

#### Polyolefin Foam Contributes to More Comfortable Lifestyles

SEKISUI CHEMICAL developed an innovative cross-linking polyolefin foam with exceptional heat insulating, cushioning, and other functions. When first commercialized, the primary application was for heat insulation in bathrooms. Since then, polyolefin foam has come to be used as an interior finish material to enhance comfort in cars, a water and dust insulator and cushioning material that improves the convenience of smartphones, and in many other applications.



### Innovation Story

#### Safe and Speedy Medical Testing

We were the first in the world to put plastic vacuum blood collection tubes into practical use, contributing to the prevention of breakage accidents during testing, reducing testing times, and improving accuracy. In addition, automated test reagent registration and non-stop testing contribute to raising the speed of healthcare.



**1947**

Established to run a general plastic business



**1950**

Launched cellophane tape



**1960**

Commenced production of S-LEC Film, interlayer film for laminated glass



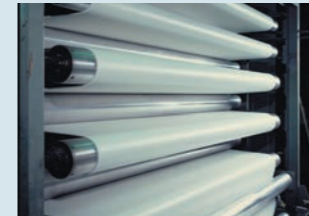
**1961**

Launched Poly-Pail, a polyethylene garbage bin



**1968**

Commenced polyolefin foam business



**1979**

Commercialized Micropearl, a functional plastic particle



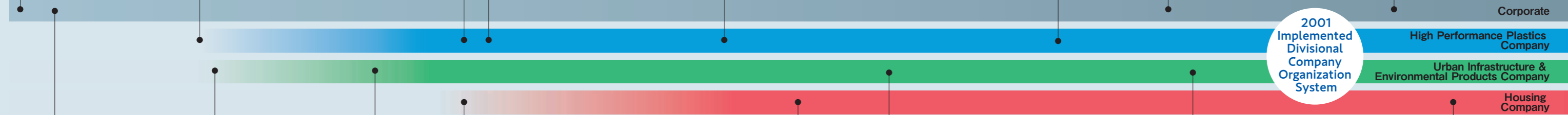
**1985**

Launched Insepack, the world's first plastic vacuum blood collection tube



**2006**

Entered the medical field on a full scale



**1948**

Started the first automatic plastic injection molding business in Japan



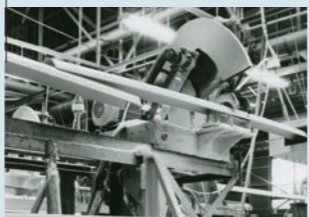
**1952**

Commenced full-scale production of ESLON Pipe, a polyvinyl chloride pipe



**1956**

Developed ESLON Rain Gutter, Japan's first plastic rain gutters



**1960**

Commenced detached housing business



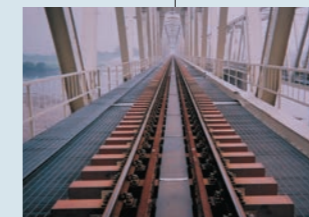
**1971**

Launched SEKISUI HEIM M1, a prefabricated modular house



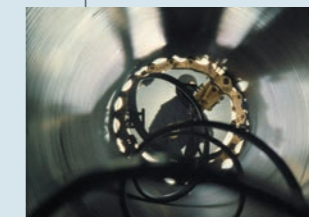
**1974**

Commenced full-scale production of synthetic lumber FFU



**1986**

Developed the SPR method for pipeline renewal



**2013**

Launched Smart Power Station series



See the Website for details  
**SEKISUI History**

### Innovation Story

#### Solving Social Problems with Plastic Pipe

Highly durable, lightweight, and easily installed plastic pipes contribute to safety and security in all areas of infrastructure including water supply and sewerage, electricity, gas, and plants. We have also developed and provided renewal and upgrade materials and techniques for aging infrastructure such as pipelines, which has become a serious issue for society in recent years, supporting safe and secure lives in unseen areas.



### Innovation Story

#### Housing performance improved dramatically by reforming the concept of housing

Owing to our unique proprietary construction technologies we achieve high performance, quality, and cost-effective home building. These technologies also enable us to conduct most of all home construction processes at our factories. Under the labor shortages during the period of rapid growth in Japan, this contributed to the supply of high-quality, low-cost housing. We have sold over 650,000 houses to date, of which approximately 240,000 are equipped with solar power systems (as of March 31, 2023). We continue to evolve by providing housing with enhanced resilience functions including storage batteries and drinking water storage systems.



## Company Overview

# SEKISUI CHEMICAL Group's Principle

Our Group Principle comprises the Corporate Philosophy, Group Vision, and Management Strategy. We also established a long-term vision, "Vision 2030", as a bridge to link the Corporate Philosophy and Group Vision with the Management Strategy.



### Corporate Philosophy

The "3S principles" (Service, Speed, Superiority)



At SEKISUI, we serve our stakeholders by creating social, environmental and economic value through responsible business practices

At SEKISUI, we accelerate innovation by eagerly taking on new challenges, adapting to change and staying ahead of the times.

At SEKISUI, we contribute to society by helping to solve social issues with our superior technologies and quality.

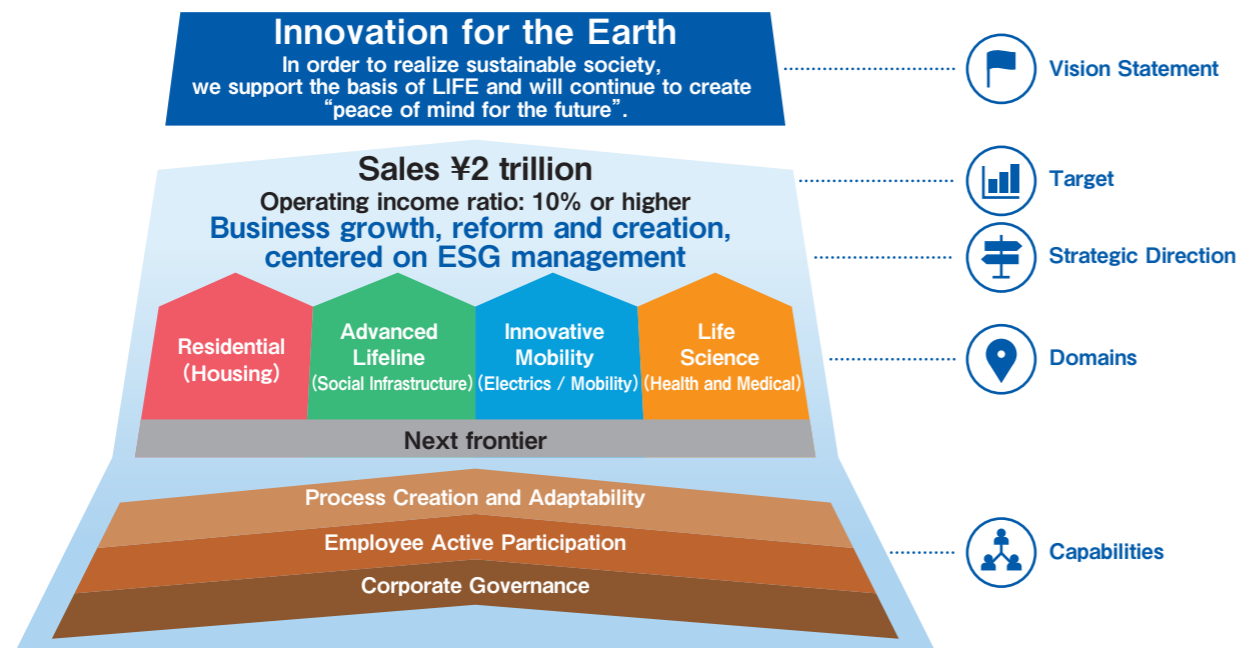


### Group Vision

Through prominence in technology and quality, SEKISUI CHEMICAL Group will contribute to improving the lives of the people of the world and the Earth's environment, by continuing to open up new frontiers in residential and social infrastructure creation and chemical solutions.

### Vision 2030

Aiming to double our business capacity (sales of JPY 2 trillion, operating income ratio of 10% or more) by 2030 by expanding contributions to resolving social issues through "business growth, reform and creation, centered on ESG management".



### Management Strategy

#### Medium-term Management Plan Drive 2.0

##### Policy

The aim of the plan is to realize the Group's long-term vision "Vision 2030" through "Sustainable Growth" and "Accelerate Strategic Innovation"

##### Basic Strategy

Three initiatives for enhancing corporate value

- » Strategic Innovation — Accelerate growth —
- » Organic Growth — Profitability —
- » Strengthen Sustainability — Reliability —

See "Group Principle" on the Website for details



### Group Slogan

#### A new frontier, a new lifestyle.

The Group Slogan expresses our commitment to adhering to the stance and mindset contained in the Corporate Philosophy and Group Vision.

In accordance with this slogan, we seek to create a new world through the characteristic principles of SEKISUI CHEMICAL Group (Service, Speed, Superiority) and maintain a strong corporate presence for 100 years and beyond.

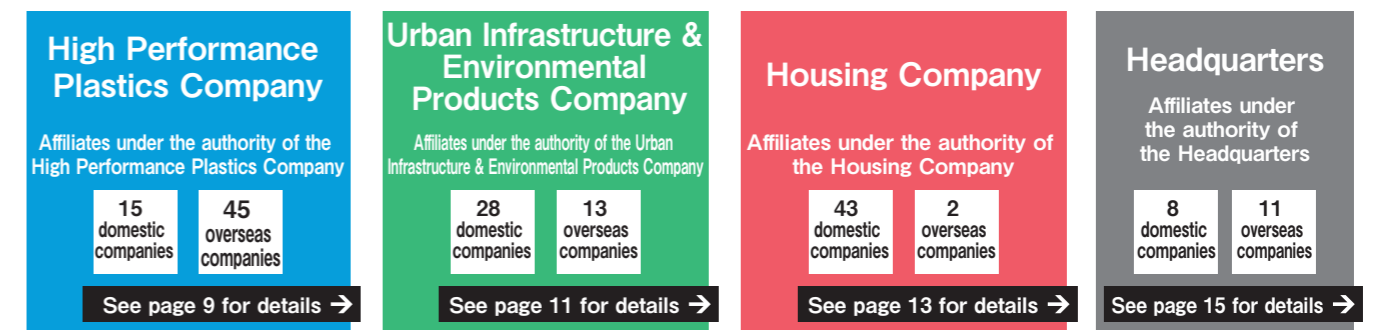


## Organizational Structure

SEKISUI CHEMICAL is made up of three Companies and the Headquarters. SEKISUI CHEMICAL Group comprises SEKISUI CHEMICAL and its affiliated companies (including 94 domestic subsidiaries and 71 overseas subsidiaries\*).

\*As of March 31, 2023

### SEKISUI CHEMICAL CO., LTD.



Companies accounted for by equity method: 7 Affiliate companies: 8

# 01 High Performance Plastics Company

Electronics | Mobility | Industrial

The High Performance Plastics Company contributes to solving social issues and globally supplies advanced, high-performance materials that advance customer products and services.

## Electronics

We supply products such as fine particles, sealants and adhesives, and tapes and films that have functions including conductivity and insulation, thermal management, gap formation, and cushioning and protection for use in various types of displays, electrical devices, communications equipment, circuit boards, and semiconductors.



Plastic core conductive particles



Sealing agents for displays



Heat resistant, protective, and high-adhesion easy-release tape for semiconductor processing



Ultra-thin foam for smartphones and wearable electric devices

## Mobility

In addition to products such as interlayer film for laminated glass, foams for automobile interior parts, molded products, and tapes, we supply heat release materials and electromagnetic wave protection materials for electric and autonomous driving devices. We also supply aircraft and UAV (Unmanned Aerial Vehicle) interior and exterior parts and carbon fiber reinforced plastic molded products.



Interlayer film for laminated glass



Automobile interior materials (foams, etc.)



Heat release materials for EV



Carbon fiber composite molded products (photo: Storage compartment joining unit for aircrafts)

## Industrial

We supply products such as adhesives for various industries and molded products made with recycled materials. In particular, we focus on expanding materials and products that contribute to saving labor by reducing workloads and protecting the environment.



Packaging tapes



Hot melt adhesives



Nursing care materials



Recycled plastic containers



Monitoring sensors



### Minase Innovation Center (MIC)

In August 2020, the MIC was opened in the Research & Development Institute of the High Performance Plastics Company to serve as a base for creating hints to solve social issues through communication with customers and presenting core technologies (TPF\*) and products from SEKISUI CHEMICAL. \*Technology Platform

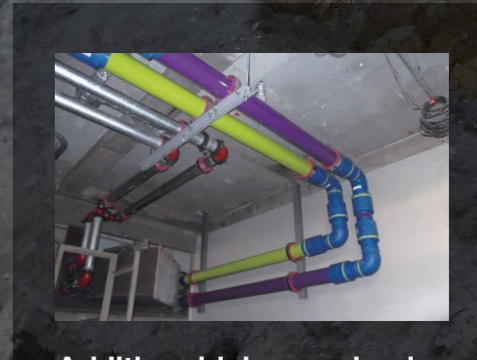


See the Website for details

# 02 Urban Infrastructure & Environmental Products Company

Pipe Systems | Buildings and Infrastructure Composite Materials | Infrastructure Renovation

We contribute to the development of safe and convenient infrastructure and water environments.



**Additional labor-saving in air conditioning construction for public buildings**

ESLON Hyper CH, is a high-performance polyethylene tube for air condition piping that is ideal for cold and hot water applications. It boasts excellent durability and corrosion resistance, so there are no concerns about corrosion or leaks, and it is lightweight and can be installed quickly.



See the Website for details

## Pipe Systems

We supply a wide range of pipes, including water supply/drainage and air conditioning pipes for residences and buildings, valves and high performance pipes for plants, and other pipes for water supply/sewerage in the public sector, for agricultural water, and for electricity and gas supply systems.

We also sell raw materials for CPVC to overseas customers.



Pipes for water supply/drainage



Valves and piping materials for industrial plants



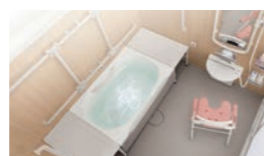
Rainwater storage tanks



Chlorinated polyvinyl chloride

## Buildings and Infrastructure Composite Materials

Starting with rain gutters, decking materials and other exterior construction materials, as well as unit bathrooms and other interior construction materials such as home care or independence support facilities, we provide materials for infrastructure such as fire protection materials, sound proofing materials or synthetic wood used as railway sleepers.



Nursing-care/self-reliance equipment



Rain gutters



Synthetic lumber railway sleepers, sound proofing materials



Fire protection materials

## Infrastructure Renovation

To combat aging infrastructure, which has become a social problem in recent years, we provide technologies ranging from the investigation and deterioration diagnosis of pipelines and non-excavation rehabilitation and renewal methods for sewage systems to tank renewal and water treatment. We also use a range of methods to measure and analyze data.



Sewage pipe renewal methods



Functional tanks



UAV photometry



Pipe investigation and deterioration diagnosis

# 03 Housing Company

Housing | Stock |  
Town and Community Development |  
Residential Service

We conduct business based on the principle of providing environmentally-friendly housing for safe and comfortable living for at least 60 years.



## Housing

We utilize modular construction methods that use factory production to build steel framed and wooden modular housing that take into consideration comfort, safety and security, environmental friendliness precisely in accordance with design specifications. We have a factory in Thailand and plan to develop the Thai housing market and expand into neighboring countries.



SEKISUI HEIM



Steel framed modular house (SEKISUI HEIM)



Wooden modular house (SEKISUI Two-U Home)



Housing factory in Thailand

## Stock

We also offer home renovations to owners of SEKISUI HEIM and SEKISUI Two-U Home residences tailored to each customer's stage in life using a 60-year/long-term support system. In addition, we provide comprehensive solutions to all real estate needs, including purchase and resale, brokerage, and management and guarantee of apartments and condominiums.



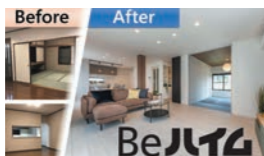
Owner support



Renovation



Rental housing management and real estate brokering



Purchase and resale

## Town and Community Development

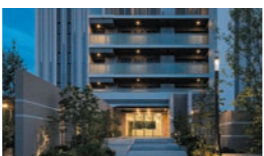
We offer our detached houses and HEIM SUITE brand of condominiums and use SEKISUI CHEMICAL Group products and services including construction and civil engineering materials to implement the SEKISUI Safe & Sound Project to provide the safe, secure, environmentally-friendly, and sustainable towns representative of SEKISUI CHEMICAL Group in collaboration with local government and other companies.



ASAKA Leadtown



Higashi Matsuyama Leadtown



HEIM SUITE Tsukuba Kasuga



HEIM SUITE Nishi-Chiba

## Residential Service

We supply buildings and services to suit every life stage including construction and operation of housing for the elderly with support, nursing care services, interior and exterior plan proposals, and sale of related goods.



Housing for the elderly with support



Exterior



Interior

Rolling out a new brand for subdivision and ready-built houses that stands out for "Smart and Resilience".

Initiatives covering broadly residences, contributing to solving social issues such as the growing empty house problem, the energy problem, and natural disasters. Our aim is to create communities where people can live comfortably and in harmony with the environment through townscape designs rooted in the region and cutting-edge smart homes, ensuring peace of mind from the ground up through the infrastructure technologies of the SEKISUI CHEMICAL Group with its expertise in disasters.



See the Website for details



# 04 Medical business

Diagnostics | Pharmaceutical Sciences

To raise the quality of life of people around the world, we are providing optimal solutions using the power of science.



## SEKISUI Diagnostics

We manufacture and sell a range of analyzers, including fully-automated blood coagulant analyzers and plastic vacuum blood collection tubes required in various clinical diagnostic agents and clinical tests, with a focus on the blood coagulants, lifestyle diseases, and infectious diseases sectors.



Reagent for the measurement of cholesterol



SARS coronavirus antigen kit



Plastic vacuum blood collection tubes



Analyzers

## Pharmaceutical Sciences

This underpins our medical foundations in the three businesses of Pharmaceuticals and Enzymes, Drug Creation Support, and the SMCL\* Center. Implementation of clinical and non-clinical testing of drug substances and raw materials vital for pharmaceutical development, working with drug manufacturers and medical institutions with a range of testing outsourcing, and so on, we contribute to the creation of new medical solutions.  
\* Sekisui Medical Creative Laboratory



APIs



Drug development solutions services



Raw materials for biopharmaceutical products



Expanded screening for newborns

# New business and new technology development by Corporate R&D

Corporate R&D is developing businesses that will become the future core business (next frontiers) for SEKISUI CHEMICAL Group.

We are focusing on creating innovations that can contribute to solving social issues, primarily in areas such as the environment and energy.

## Perovskite Solar Cells

We are developing perovskite solar cells to support the use of renewable energy.

Because of their light weight, such cells can be installed on the walls of buildings and other structures and the roofs of plants and so on with weight restrictions. We are actively working on verification with a view to commercialization in 2025.



Building walls  
(in collaboration with NTT Data)  
[Source: NEDO]



Cover lids for Sewage facilities  
(joint research with the Tokyo Metropolitan Government)

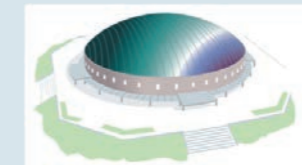


Airport and sea port assets  
[Source: Japan Civil Aviation Bureau materials]



Railway assets  
(in collaboration with JR West)  
[Source: JR West materials  
\*May change in future depending on discussions with related parties.]

### Perovskite solar cells



Lightweight roofs  
(factory roofs, gymnasiums, etc.)



Road assets

## Stationary Lithium-Ion Batteries

We developed and commercialized revolutionary large, thin lithium-ion batteries that achieve large capacity, long life, high safety, and small footprints. Products manufactured at our domestic plants are increasingly used in homes, and save money when paired with solar power. We provide peace of mind for our customers' lifestyles in the event of a disaster. In future, we shall move ahead with expansion to public facilities and so on, contributing to improved renewable energy rates and the creation of resilient communities.



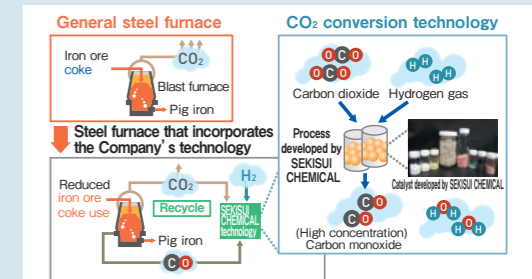
## Bio-refinery

We developed technology that uses microorganisms to convert gas generated by waste incinerators into ethanol. Moving ahead with our collaborations with government and other companies, we started verification test at our demonstration plant in Kuji, Iwate Prefecture (photo) in FY2022, with the goal of commercialization starting in FY2026. Please also take a look at our UNISON brand, which shares a world-view of a recycling society that does not depend on fossil fuels.



## Use of CO<sub>2</sub> in the Steel Industry

We are developing technology for the separation from gas, collection, and reuse of CO<sub>2</sub> emitted when producing steel and are working on international joint research and development with ArcelorMittal, S.A., a world-leading steel and mining company, on carbon recycling for use in steel processing.



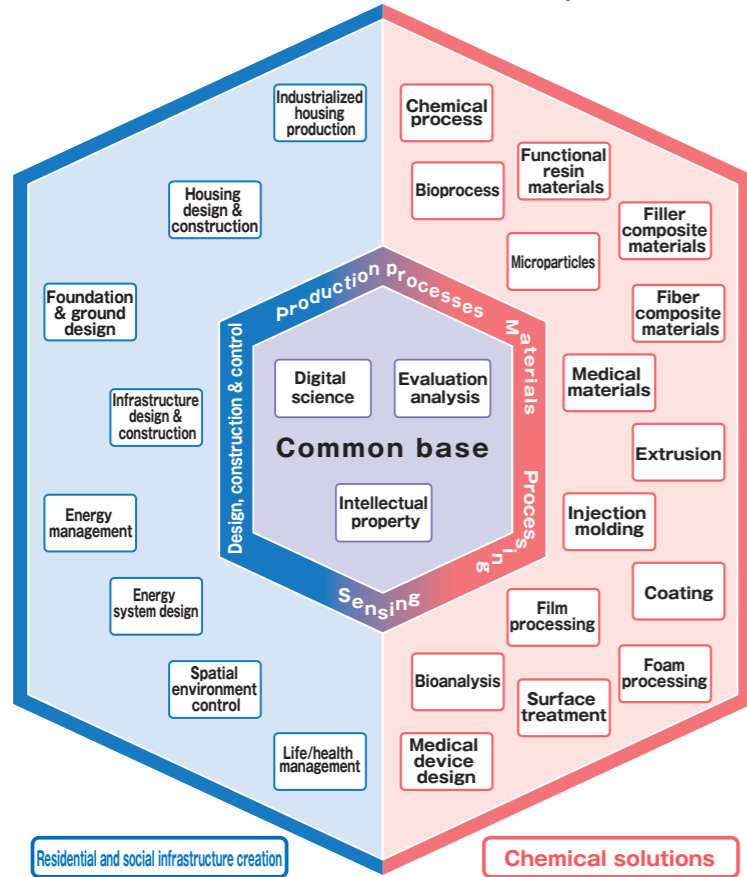
## Technology Platform

# The Origins of SEKISUI CHEMICAL Group's Innovation: 26 Technological Platforms

26 technological platforms (TPF) related to the "Residential and Social Infrastructure Creation" and "Chemical Solutions" business fields form the foundations of our value creation.

We are refining each of these technologies while combining multiple TPFs to create the prominent products and services described below in order to develop new markets and fields.

We are refining each of these technologies while combining multiple TPFs to create the prominent products and services described below in order to develop new markets and fields.



Contributes to Higher Healthcare Quality through Faster and More Precise Testing!

### Blood Leucine-rich alpha 2 glycoprotein (LRG) diagnostic reagent Nanopia LRG

Highly-precise fine particles (latex) and antibody acquisition and purification technology enable appropriate diagnosis and follow-up as well as simpler and faster testing as Japan's first home-grown diagnostic reagent for inflammatory bowel disease.



TPF
Functional resin materials
×
Bioanalysis
×
Microparticles

Contributes to increased performance and decreased power consumption for semiconductors!

### SELFA UV release tape with strong adhesion

With ample adhesion when used, SELFA tapes can be easily and cleanly removed using UV light. They are used in advanced semiconductor processing steps. SELFA tapes contribute to achieving cutting-edge semiconductors with increased performance and decreased power consumption.

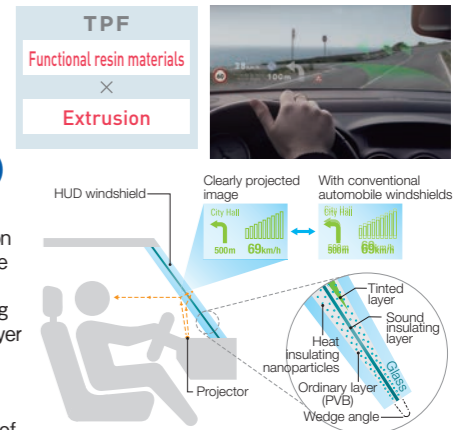


TPF
Functional resin materials
×
Coating

Contributes to the Enhanced Safety and Comfort of Automobiles!

### S-LEC Sound and Solar Film-W: wedge-shaped sound insulation/ heat shielding interlayer films for Head Up Displays (HUDs)

Wedge-shaped interlayer films for HUDs are used to display necessary information on automobile windshields and also have sound and heat insulating functions. By combining various technologies including wedge angle control technology, multilayer extrusion technology, and raw material mixing and nano-dispersion technology, we achieved multiple functions at high levels, contributing to the enhancement of automobile comfort and safety.



TPF
Functional resin materials
×
Extrusion

Contributes to renewal of aging pipe infrastructure!

### The SPR-SE Method is the only autonomous pipe renewal construction method that allows renewal of aging pipes while water is flowing through them.

All manner of issues with aging infrastructure are becoming apparent, but countermeasures are not keeping up, so there are numerous accidents caused by this aging. In particular, digging up pipes buried underground like sewage and burying new ones is creating increasing social impact on local residents. The SPR-SE Method does not require excavating the ground or stopping sewage. Instead, it is the only method that can renew severely aging buried pipes with high performance, contributing to safe, secure societies and lifestyles without anyone realizing.



TPF
Functional resin materials
×
Extrusion
×
Infrastructure design & construction
etc...

Contribute to improving reliability and performance stability for ADAS devices and EV batteries through heat conduction performance!

### The CGW<sup>®</sup> Series of 2-component liquid RTV thermal conduction greases / MANION Series of high thermally conductive sheets

The CGW series of heat-dissipating greases with low siloxane that can be cured at room temperature, and the MANION series of high thermally conductive sheets allow us to offer proposals for thermal conductivity to suit your needs. With the spread of EVs (electric vehicles) and the evolution of ADAS (Advanced Driver-assistance Systems), batteries and electronic parts need to offer both higher performance and smaller size. Our solutions can conduct heat away from these, contributing to performance stability, improved reliability, and safety.



TPF
Filler composite materials
×
Fiber composite materials

Achieving Peace of Mind Even During Disasters Without Purchasing Electricity as Far as Possible!

### Energy self-sufficient homes\* Smart Power Station FX GREENMODEL

High-capacity solar power systems, film-type storage batteries, and home energy management systems (HEMS) are installed on modular frames with high earthquake resistance, high heat insulation, and high airtightness. Lifestyles that use natural energy as far as possible contribute to the global environment, and at the same time, allow continued occupation of homes with peace of mind during disasters.

\* Not all electrical needs are met. Electricity must still be purchased from electric companies.

TPF
Housing design & construction
×
Industrialized housing production
×
Energy management
×
Spatial environment control
etc...



Allows for water supply piping through integrated lines of fully earthquake-resistant plastic pipes!

### EsloHyper AW are trusted for their high corrosion resistance and seismic resistance as buried fire-fighting pipes, pit or ceiling pipes, water supply pipes, or buried pipes.

The durability and seismic resistance that previous pipes (metal pipes) were unable to provide have been achieved by using all plastic piping. The pipe and joint materials use a polyethylene resin with high durability and seismic resistance. Moreover, the pipes' own flexibility and electrofusion (EF) bonding allows integrated piping resistant to earthquakes to be laid. EF bonding is very reliable and does not require skill, so allows for speedy construction.



TPF
Functional resin materials
×
Injection molding
×
Infrastructure design & construction
etc...

Controls the Spread of Fire during and after Construction!

### PUXFLAME certified non-flammable heat-insulating urethane foam that is foamed on-site

This heat-insulating foam, the first organic material certified in Japan as non-flammable, uses proprietary resin combination technologies and can be foamed on-site. It can curtail the spread of fire after construction and even prevent the occurrence and spread of fire from ignition sources during construction and contributes to shorter installation times.



TPF
Filler composite materials
×
Infrastructure design & construction
etc...

Global

# SEKISUI CHEMICAL Group Around the World

SEKISUI CHEMICAL Group became the Japanese first manufacturing company to establish a production site in the United States in 1963 and has actively developed its overseas business ever since. Today, overseas sales are 375.0 billion yen, accounting for 30% of the total. We have set a target of 1 trillion yen of overseas sales in fiscal 2030 and are working to expand business and social contribution in various regions and areas.

## Undertaking Business well as Environment Protection Measures Globally

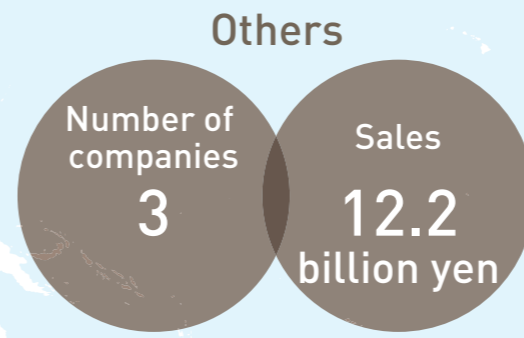
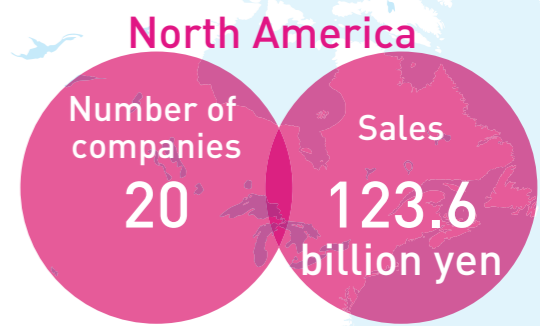
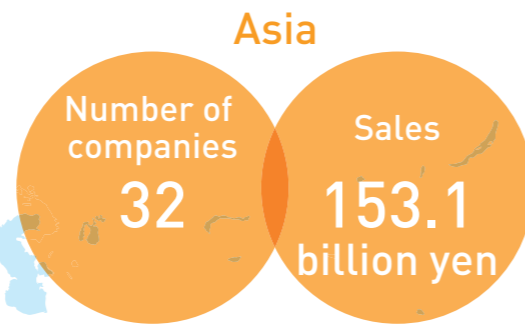
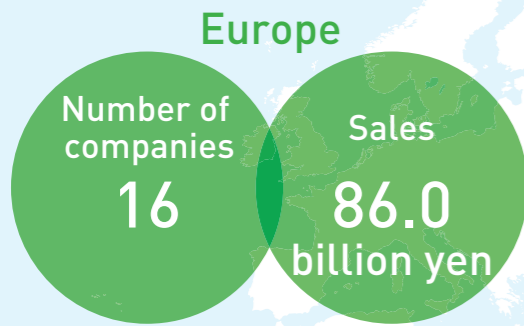
SEKISUI CHEMICAL Group sets a group-wide "SEKISUI Environmental Week" when it undertakes environment protection activities in various regions around the world.



Measures to remove invasive plants from Central Park in New York City



Mangrove afforestation in Thailand



## Europe area

### Promoting Innovation at a Large Site in the Netherlands



The Group has numerous production sites for interlayer films, foam, rain gutters, and other products in the Netherlands, a major base for the Group. In 2017, we created a research center to promote open innovation regarding mobility-related products. In 2020, we increased interlayer film production capacity and constructed a new plant for heat release materials. We will be enhancing our presence even further, such as planning to start operations at our new plant for synthetic wood for railway sleepers in FY2023.



The Brightlands Chemelot Open Innovation Campus, home of the research center

## Asia area

### Tackling the Challenges of Popularizing Industrialized Housing in Thailand



We have been active in the residential housing business in Thailand since 2009 through a joint venture with Siam Cement Group, one of Thailand's largest conglomerates. We are steadily gaining recognition in Thailand through the high performance and after-sales service developed in Japan.



House production factory completed in 2013

## Beyond the border

### Polyolefin Foam Has Numerous Applications Worldwide



Polyolefin foam is a representative product of SEKISUI CHEMICAL Group. We have production sites in various regions around the world to supply products to a diverse range of industries including automobiles, electronics, and construction.



Supplies Thermobreak brand pipe and structural thermal insulation in Southeast Asia and Middle East Area

### On-site Healthcare Support to Contribute to the Health of People Throughout the World



In the medical business, we engage in the testing and other medical businesses in the U.S., Europe, and Asia, just as in Japan, contributing to the healthy and enriching lives of people throughout the world.



The MDx (gene testing) Center opened in San Diego in 2019

### Answers to Each of the Water Infrastructure Issues in Different Countries



We supply renewal materials that solve the problem of aging sewer pipes in developed countries including Europe, the U.S., Australia, and South Korea. We have been supplying pipe materials, mainly for new construction, in Vietnam since 2017 through a local tie-up company. We also produce chlorinated polyvinyl chloride resin, the raw material for heat-resistant pipe, in Thailand and are developing business according to the needs of each country.



Pipe renewal construction in the United States



Business tie-up with Tien Phong, a leading pipe manufacturer in Vietnam

## America area

### Contributing to the Development of the Aviation Industry, Primarily in North America



In the United States, we produce molding plastic sheets for aircraft interior parts and carbon fiber reinforced plastic moldings for interior and exterior use. This business contributes to aircraft safety, comfort, and energy savings.



Examples of uses for plastic sheets for molding



Storage compartment joining unit

### The Stuff of Sustainable Dreams

The Stuff of Sustainable Dreams series of corporate advertisements run in the electronic version of the Wall Street Journal can be viewed online.



\* Sales are on a consolidated basis for FY2022. The number of companies is on a consolidated plus non-consolidated basis as of March 31, 2023.

## Sports Activities

# Tackling Global Challenges in Sports Too!

SEKISUI CHEMICAL is actively involved in sports. The SEKISUI CHEMICAL Female Athletics Group (commonly known as the SEKISUI Fairies), established in 1997, earned its first victory in the All Japan Women's Corporate Ekiden (road relay) Race in 2021. Many of our employees have represented Japan in international competition, including the Olympic Games and the World Athletics Championships. In addition, we support tennis player Yasutaka Uchiyama and table tennis player Hina Hayata (under Nippon Life). We are committed to continuing our support for athletes who compete on the world stage.



The SEKISUI CHEMICAL Female Athletics Group



Tennis player Yasutaka Uchiyama



Table tennis player Hina Hayata (under Nippon Life)



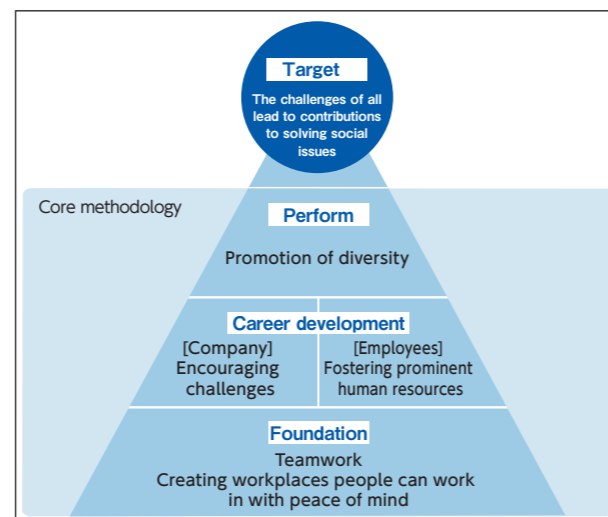
### Generating Enthusiasm through "Chosen no TASUKI"

As a part of our support for sports, we make every effort to encourage athletes, and the recipients of our support do their very best. The cheering audience, seeing the athletes take on challenges, is also inspired. Each side gives and receives. We place particular importance on this cycle of enthusiasm.

## Human Resources

# Contributing to Solving Social Issues through Business by Developing Prominent Human Resources and Assigning Them to the Most Suitable Positions.

Based on the idea that employees are "precious assets bestowed on us by society," SEKISUI CHEMICAL Group provides various opportunities that support the career autonomy of each individual and refinement of their specialties and also creates forums where employees can perform various missions and tackle challenges with social significance with the aim of creating an image in which employees and the company work together to take on the challenges of solving social issues and contributing to society.



## Company Data

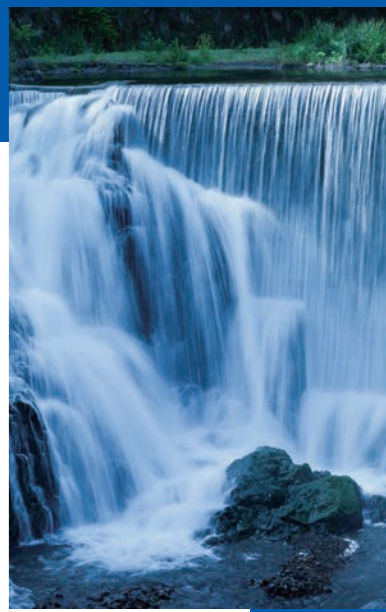
<b>Name</b>	SEKISUI CHEMICAL CO., LTD.
<b>Establishment</b>	March 3, 1947
<b>Paid up Capital</b>	100,002 million yen
<b>President and Representative Director</b>	Keita Kato
<b>Corporate Headquarters</b>	Osaka Head Office 2-4-4 Nishitemma, Kita-ku, Osaka City, Osaka 530-8565 Japan Tokyo Head Office 2-10-4 Toranomom, Minato-ku, Tokyo 105-8566 Japan
<b>Number of Employees</b>	26,838 (as of March 31, 2023; on a consolidated basis)
<b>Details of Business (consolidated)</b>	Manufacture, construction, and sale of prefabricated modular houses; renovation and other home services; manufacture and sale of plastic products for various industries including construction, civil engineering, automobiles, and electronic devices; manufacture and sale of in vitro diagnostic reagents and test equipment; and other business

View a movie presenting an overview of SEKISUI CHEMICAL

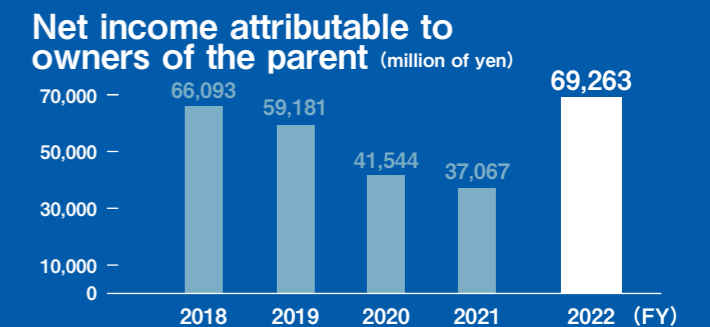
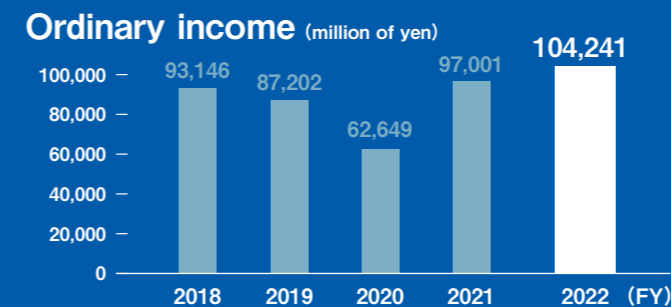
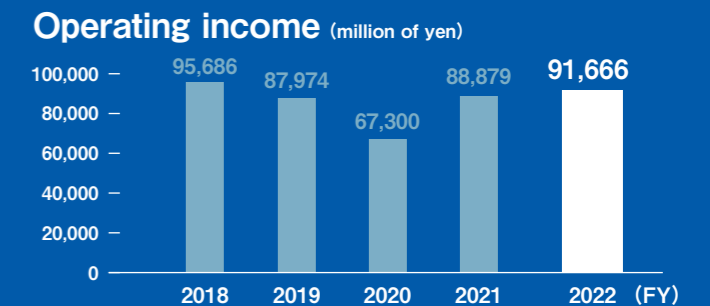
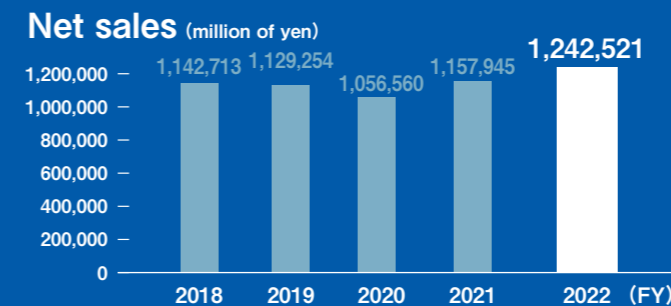


### Origin of company name

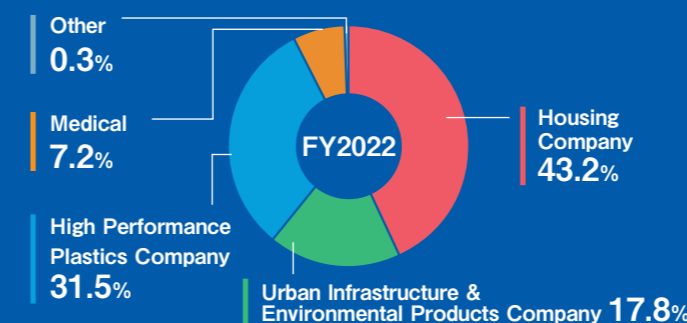
The company name SEKISUI originated in an expression used in Sun Tzu's Art of War, the oldest classic Chinese military treatise, which means pent-up water, as in the water retained by a dam. From the viewpoint of ensuring successful corporate activities, we understand the term to mean "The victor of a battle is determined in one fell swoop and with tremendous force at a speed of the pent-up waters bursting into a chasm thousand fathoms deep. To be victorious in battle, you have to establish such strategies that will enable you to win in advance".



## Financial Data on a consolidated basis



### Net sales by business segment \*Sales to outside customers



### Net sales by area

